## Profile

Denise	А	Murphy		
First Name	Middle Initial	Last Name		
Retired Employer	Job Title			
	-			
Email Address				
Primary Phone	Alternate Pho	one		
Are you 18 years of	age or older?	(Required)		
⊙ Yes ⊖ No				
Question applies to multiple boa <b>Do you live within th</b>		of Merced? (Re	equired)	
⊙ Yes ⊖ No				
Street Address			Suite or Apt	
City			State	Postal Code
Question applies to multiple boa	irde		State	Postal Code
Are you a registered		City of Merced	? (Required)	
⊙ Yes ⊖ No				
Which Council distri	ct do you live i	in? *		
District 3				
Are you currently se	rving on a Boa	ard or Commis	sion? If so, plea	se list:
no				
Which Boards would	you like to ap	ply for?		
Tax Transparency Comn	nission (Measure	C and Measure Y	(): Submitted	
Question applies to multiple boa Highest Level of Edu		eted: *		
Some College, No De				

## Communication

The City of Merced uses email as a preferred method of communication regarding your application. Is this acceptable to you?

⊙ Yes ⊙ No

If you selected no, please identify how you would like to be contacted:

#### **Interests & Experiences**

Tell us about yourself, and why you are applying for this particular Board or Commission:

I do not wish to be tied down now that I am retired, yet I want to serve Merced and its population.

#### Please list your current employer and relevant volunteer experience.

I was on the Merced County Employees Retirement Board for 2 years when I was a county employee. I served on the Northern California Board of Gastroenterology Nurses and Associates. I served for 20 years on the Selective Service Board. I have been a member of the American Legion for 45 years and served on the Board for over 20 years, I am a Member of Friends of the Merced County Library.

## What is your understanding of the roles and responsibilities of this Board or Commission?

This is an oversight committee to ensure the funds are accounted for as they come into and go out of the City coffers.

## Do you have experience or special knowledge pertaining to this Board or Commission?

No

Any other comments you would like to add that may assist the City Council in their decision?

Upload a Resume

### Requirements

Question applies to multiple boards AB 1234 Ethics Training

✓ I Agree \*

Denise A Murphy

#### I Agree \*

Question applies to multiple boards
Statement of Economic Interests - FPPC Form 700

#### ✓ I Agree \*

Question applies to multiple boards **Oath of Office** 

I Agree \*

Question applies to multiple boards **Public Scrutiny** 

✓ I Agree \*

Question applies to multiple boards How did you hear about this vacancy? \*

City Website

If you selected other, please indicate how you learned about the vacancy:

### Demographics

#### Ethnicity

☑ Prefer not to Answer

### Gender

Female

Date of Birth

## Submission

**Denise A Murphy** 

I declare under penalty of disqualification or termination that all statements in this application are true and complete to the best of my knowledege.

CA

## Profile

	_			
Eric First Name	G Middle	Chu Last Name		
	Initial			
Merrill Lynch	Wealth	Management Advis	or	
Employer	Job Title			
Email Address				
Primary Phone	Alternate Ph	none		
Are you 18 years of a	ge or older?	(Required)		
⊙ Yes ⊖ No				
o res o no				
Question applies to multiple board		of Morrod2 (Dog	uired)	
Do you live within the		or Merced? (Req	uirea)	
⊙ Yes ⊖ No				
Street Address			Suite or Apt	
City			State	Postal Code
Question applies to multiple board	15		State	
Are you a registered		City of Merced? (	Required)	
⊙ Yes ⊖ No				
Which Council distric	t do you live	in? *		
District 4				
Are you currently ser	ving on a Boa	ard or Commissio	on? If so, please	list:
N/A				
Which Boards would	you like to ap	oply for?		
Tax Transparency Comm	ssion (Measure	C and Measure Y):	Submitted	
Question applies to multiple board Highest Level of Educ		eted: *		
Bachelor's Degree				

## Communication

The City of Merced uses email as a preferred method of communication regarding your application. Is this acceptable to you?

#### ⊙ Yes ⊖ No

If you selected no, please identify how you would like to be contacted:

## **Interests & Experiences**

Tell us about yourself, and why you are applying for this particular Board or Commission:

I have been a proud resident of Merced for 15 years and am an alumnus of UC Merced. As a Wealth Management Advisor and Portfolio Manager at Merrill Lynch, I have extensive experience in financial stewardship, strategic planning, and economic development. I also serve as CFO of the Moraga Community Association, Treasurer of the Merced Sunrise Rotary Charity, and on the External Advisory Council of UC Merced's Gallo School of Management, demonstrating my commitment to community service and fiscal responsibility. I am applying to this commission because I am passionate about ensuring responsible growth and financial transparency in Merced. I believe my expertise in finance, governance, and long-term planning will contribute to informed decision-making that benefits our community.

#### Please list your current employer and relevant volunteer experience.

I am currently a Wealth Management Advisor and Portfolio Manager at Merrill Lynch, where I provide financial planning, investment management, and strategic guidance to individuals and organizations. In addition to my professional role, I am deeply involved in community service. I serve as the CFO of the Moraga Community Association, Treasurer of the Merced Sunrise Rotary Charity, and a member of the External Advisory Council for UC Merced's Gallo School of Management. These roles have allowed me to contribute my financial expertise to nonprofit and community-focused initiatives, ensuring sound fiscal management and strategic planning.

## What is your understanding of the roles and responsibilities of this Board or Commission?

The Planning Commission plays a crucial role in shaping the growth and development of Merced by reviewing land use proposals, zoning changes, and development plans to ensure they align with the city's long-term vision and regulations. It serves as an advisory body to the City Council, making recommendations that promote sustainable, well-planned growth while balancing economic, environmental, and community needs. The Tax Transparency Commission is responsible for promoting fiscal accountability and ensuring that public funds are managed transparently and effectively. It reviews financial reports, evaluates tax policies, and provides recommendations to enhance public trust in the city's financial stewardship. Serving on either commission requires careful analysis, collaboration with stakeholders, and a commitment to making informed, strategic decisions that benefit the residents of Merced.

## Do you have experience or special knowledge pertaining to this Board or Commission?

Yes, my professional and volunteer experience has provided me with valuable knowledge relevant to this commission. As a Wealth Management Advisor and Portfolio Manager at Merrill Lynch, I have extensive experience in financial planning, investment management, and economic analysis—skills that are directly applicable to responsible fiscal oversight and long-term planning. Additionally, my roles as CFO of the Moraga Community Association and Treasurer of the Merced Sunrise Rotary Charity have given me hands-on experience in financial governance, budgeting, and ensuring transparency in financial reporting. Serving on the External Advisory Council for UC Merced's Gallo School of Management has further strengthened my understanding of strategic planning and policy evaluation. These experiences equip me with the financial acumen and analytical skills necessary to contribute effectively to the commissions's objectives, whether in planning responsible growth or ensuring tax transparency for the benefit of the Merced community.

## Any other comments you would like to add that may assist the City Council in their decision?

As a longtime resident of Merced and an alumnus of UC Merced, I am deeply invested in the city's growth, financial transparency, and overall well-being. My professional expertise in wealth management and financial planning, combined with my leadership roles in nonprofit and community organizations, has equipped me with the skills necessary to make informed, strategic decisions that serve the best interests of our residents. I am committed to fostering responsible development, ensuring fiscal accountability, and promoting transparency in city governance. If given the opportunity to serve, I will approach this role with diligence, integrity, and a strong focus on the long-term prosperity of Merced.

Eric\_G.\_Chu\_-\_Resume.pdf

Upload a Resume

## Requirements

Question applies to multiple boards **AB 1234 Ethics Training** 

✓ I Agree \*

Question applies to multiple boards **Attendance Policy** 

### ✓ I Agree \*

Question applies to multiple boards
Statement of Economic Interests - FPPC Form 700

I Agree \*

#### I Agree \*

Question applies to multiple boards **Public Scrutiny** 

✓ I Agree \*

Question applies to multiple boards How did you hear about this vacancy? \*

City Website

If you selected other, please indicate how you learned about the vacancy:

## Demographics

Ethn	ici	ty
------	-----	----

✓ Asian or Pacific Islander

### Gender

Male

Date of Birth

## Submission

I declare under penalty of disqualification or termination that all statements in this application are true and complete to the best of my knowledege.

egc

# Eric G. Chu

Wealth Management Advisor, Portfolio Manager

Dedicated financial professional with extensive experience in wealth management, investment strategy, and financial planning. Passionate about fiscal transparency, strategic development, and community service. Proven leadership in nonprofit financial oversight and advisory roles, with a strong commitment to responsible governance and economic growth in Merced.

## PROFESSIONAL EXPERIENCE

## First Vice President - Wealth Management Advisor, Portfolio Manager, Merrill Lynch (2016 - Present)

- Provide strategic financial planning, investment management, and portfolio strategy for individuals and organizations.
- Analyze economic trends and market conditions to develop tailored financial solutions.
- Ensure fiduciary responsibility and long-term wealth growth and preservation for clients.

## Financial Analyst, Panasonic Silicon Valley Labs (2014 - 2016)

- Conducted financial modeling and forecasting for R&D projects, supporting strategic decisionmaking.
- Analyzed project budgets, cost structures, and investment returns to optimize resource allocation.
- Provided financial insights and reporting to assist senior leadership in evaluating project viability.

## **COMMUNITY LEADERSHIP & VOLUNTEER EXPERIENCE**

### CFO, Moraga of Merced Community Association (2024 - Present)

- Oversee financial operations, budgeting, and fiscal reporting for the association.
- Ensure compliance with financial regulations and promote financial transparency.

### Treasurer, Merced Sunrise Rotary Charity (2024 - Present)

- Manage financial accounts, oversee fundraising efforts, and ensure responsible allocation of charitable funds.
- Collaborate with board members to enhance financial oversight and transparency.

## External Advisory Council Member, University of California Merced Gallo School (2023 - Present)

- Provide strategic guidance and industry insights to support the development of UC Merced's business school programs.
- Engage in discussions on financial and economic policy impacting the region.

## **EDUCATION & AWARDS**

- Forbes Best-in-State Wealth Management Teams, 2025
- Certified Investment Management Analyst® (CIMA®) University of Chicabo Booth School of Business, 2019
- B.A. Economics, B.S. Management University of California Merced, 2016

## Profile

Sabrina First Name	C	Abong Last Name		
	Initial			
Tesla Employer	Product	ion Associate		
Email Address				
Primary Phone	Alternate Pho	one		
Are you 18 years of	age or older?	(Required)		
ာ Yes က No				
Question applies to multiple boa	irds			
Do you live within th		of Merced? (Req	uired)	
⊙ Yes ⊖ No				
Street Address			Suite or Apt	
City			State	Postal Code
Question applies to multiple boar Are you a registered		City of Merced?	(Required)	
⊙ Yes ⊖ No				
Which Council distri	ct do you live i	in? *		
✓ District 3				
Are you currently se	rving on a Boa	ard or Commissi	on? If so, pleas	e list:
regional airport authorit	у			
Which Boards would	you like to ap	oply for?		
Tax Transparency Comn	nission (Measure	C and Measure Y):	Submitted	
Question applies to multiple boa Highest Level of Edu		eted: *		

✓ Associate's Degree

## Communication

The City of Merced uses email as a preferred method of communication regarding your application. Is this acceptable to you?

#### ⊙ Yes ⊖ No

If you selected no, please identify how you would like to be contacted:

#### el lleelor rognia Loa

### **Interests & Experiences**

## Tell us about yourself, and why you are applying for this particular Board or Commission:

I have lived in the city of Merced since I was 19 currently 26 years old I own a home in Merced and I pay taxes I advocate, work full time and I am a mother of one child.

#### Please list your current employer and relevant volunteer experience.

I am currently sitting on the regional airport authority as a voting member for the third district.

## What is your understanding of the roles and responsibilities of this Board or Commission?

I have to respect and comply with the brown Act respect my fellow commissioners and advocate for the city I live in.

## Do you have experience or special knowledge pertaining to this Board or Commission?

I am an alumni of a cohort on behalf of Building Healthy Communities called boards and commission leadership institute, yes I have been on a national advisory board for foster youth and currently sit on one committee of Merced city.

## Any other comments you would like to add that may assist the City Council in their decision?

I am a former foster youth and have loads of experience advocating and creating change in the legislative branch of government.

nonprofitresume.pdf
Upload a Resume

### Requirements

#### ✓ I Agree \*

Question applies to multiple boards **Attendance Policy** 

#### ✓ I Agree \*

Question applies to multiple boards
Statement of Economic Interests - FPPC Form 700

#### ✓ I Agree \*

Question applies to multiple boards **Oath of Office** 

✓ I Agree \*

Question applies to multiple boards **Public Scrutiny** 

✓ I Agree \*

Question applies to multiple boards How did you hear about this vacancy? \*

🔽 A Friend

### If you selected other, please indicate how you learned about the vacancy:

### **Demographics**

## Ethnicity

Caucasian/Non-Hispanic	
Gender	
✓ Female	
Date of Birth	,

## Submission

I declare under penalty of disqualification or termination that all statements in this application are true and complete to the best of my knowledege.

sca

## Sabrina Abong



## **EDUCATION:**

Los Banos High School Los Banos, CA High School diploma obtained	2013-2015		
Willow Glen High School San Jose, CA	2011-2013		
Atwater High School Atwater, CA	2011-2011		
Merced College Merced, CA Associate's degree with transfer in psychology	May 2018		

**Experience:** 

## **<u>Ouality Parenting Initiative conference-panelist</u>**

September 2018

• Be a panelist and share my experiences as a former foster youth to improve resource parents to create stability for foster youth and to be nurtured and to have a long lasting home.

## Foster youth support coordinating program-participant

July 2018-Current

• Improve services for current foster youth in the public educational system to improve their experiences while being in public schools from kindergarten to senior year in high school.

## CASA( court appointed special advocate)-mentor

April 2018-current

• Advocate for a current foster child in merced county for whatever he or she may need and write court reports and recommend the court whatever needs he or she may have.

## **<u>Rural Justice Summit-participant</u>**

March 2018

• Attend a conference on how to better organize, solve issues from grassroots, the importance of emerging, the importance of why young people should vote and observe what other communities have done and use their model to make Merced Community better.

**Golden Valley High School opportunity conference-panelist speaker.** 

February 2018

• Communicate to foster parents, probation officers, social workers, teachers, CASA workers about the benefits of coping in foster youth and understanding what he or she is going through or what he or she has gone through.

## The positives and negative of AB 12 and SB 12-participant

February 2018

• Attend a round table on how to better implement these bills to better serve the foster care population.

## Youth Connect committee-participant

February 2018-present

• Attend a monthly meeting about how to better serve the displaced youth or homeless youth of Merced county and how to partner him or her with resources in the community to make him or her a better productive individual of society.

## San Diego futures foundation-participant

December 2017

• Disseminate refurbished computers to foster parents who had foster children in San Diego county.

## Foster Parent Focus Group-Trainer

September 2017-Current

• Facilitated training to foster parents on how to improve a foster youth mental health and how to build a relationship built on trust and respect.

## Merced College Guardian Scholar

September 2017-May 2018

• Provided foster youth attending Merced College resourced for them to be successful in college.

## **Big Bear Retreat-Facilitator**

August 2017

• Facilitated training and workshops to develop a guardian scholar club at Merced college.

## Continuum Care Reform- Speaker

July 2017

- Disseminate and provide vital feedback on the "healthy kids" survey to be presented to Foster Youth in group homes to measure level of happiness.
- Provide them with steps that can be taken to positively create relationships with youth that are in care.

## PBS SoCal- Participant

July 2017

• Provide input about foster care and how to best support foster youth through the use of documentaries.

## Merced City School District LCAP Meeting-Participant

May 2017

• Participated in district talks as an impacted youth and provided ways to use the money meant for foster youth to ensure more youth become successful.

## Merced City School District Board Meeting- Participant

Feb 2017- July 2017

• Attended School Council Meetings and provided a "best practices" approach in how to help the district's foster youth and ensure their success.

## <u>California Youth Connection – Merced Chapter</u>

May 2016- Current

- Spoke with legislators and provided them personal experiences and information as to why certain legislation will be beneficial for foster youth if passed such as Senate Bill 1060 which aims to keep siblings connected after adoption.
- Met with my Local Assembly member and informed them of what Foster care is and how their support can secure a better future for the nation's Foster Youth.

## Tay Member of Alameda Behavioral Health- Panelist

February 2020- Current

• Attend monthly meetings on behalf of TAY( Transitional Age Youth) and as a TAY to better help the TAY youth from 16-24.

## Nytd Reviewer

March-current

• Attend virtual training biweekly to review the NYTD survey and the findings that have been found from administering the survey to youth in foster care on a federal level from every state.

## **Boards commission and leadership Institute**

August-current

• Attend bi-monthly training on how to publicly speak on a board and be on different boards how to efficiently speak publicly.

## HeartMath Training

May-August

• Attend a weekly virtual training to breathe efficiently through stressful times and better calm down.

## Profile

Sharyl First Name	 Middle Initial	Elgin Last Name		
Retired Merced County Employer		on Asst		
Email Address				
Primary Phone	Alternate Pl	hone		
Are you 18 years of age				
⊙ Yes ⊖ No				
Question applies to multiple boards <b>Do you live within the C</b>	City Limits	of Merced? (F	Required)	
⊙ Yes ⊖ No				
Street Address			Suite or Apt	
City Question applies to multiple boards <b>Are you a registered vo</b>	ter in the	City of Merce	State d? (Required)	Postal Code
⊙ Yes ⊖ No				
Which Council district d	lo you live	in? *		
Unknown				
Are you currently servi	ng on a Bo	ard or Commi	ission? If so, plea	ase list:
no				
Which Boards would yo	u like to a	pply for?		
Tax Transparency Commissi	ion (Measure	e C and Measure	Y): Submitted	
Question applies to multiple boards Highest Level of Educat	ion Compl	eted: *		
Some College, No Degree	e			

## Communication

The City of Merced uses email as a preferred method of communication regarding your application. Is this acceptable to you?

⊙ Yes ⊖ No

If you selected no, please identify how you would like to be contacted:

### **Interests & Experiences**

Tell us about yourself, and why you are applying for this particular Board or Commission:

Merced is growing and expanding. The growth and safety of this community needs to be taken seriously and funded. I have worked in government my entre career. I started out in Colorado working for the County of Douglas where I was the the Accountant for the treasurer's office. I was responsible for the collections and distribution of the the taxes. I tracked and reported on the investments and conducted the yearly tax lien sale. I then went to work for a city police department and was employed as an officer/deputy for 4 years. After moving to California I worked in Madera County as a courtroom clerk and I worked in a local criminal law office. I then came to Merced County and worked in the Probation Department until my retirement 3 years ago.

#### Please list your current employer and relevant volunteer experience.

Retired.

## What is your understanding of the roles and responsibilities of this Board or Commission?

To oversee the expenditures of the monies used in the 2 measures that have been passed. Oversee the departments are using the monies from the Measurers and entrusted to them correctly.

## Do you have experience or special knowledge pertaining to this Board or Commission?

None

## Any other comments you would like to add that may assist the City Council in their decision?

I take the trust the community puts in the government and the use of their money extremely seriously. The citizens have entrusted the government to do the correct thing.

Upload a Resume

## Requirements

#### I Agree \*

Question applies to multiple boards **Attendance Policy** 

#### ✓ I Agree \*

Question applies to multiple boards
Statement of Economic Interests - FPPC Form 700

#### I Agree \*

Question applies to multiple boards **Oath of Office** 

I Agree \*

Question applies to multiple boards **Public Scrutiny** 

I Agree \*

Question applies to multiple boards How did you hear about this vacancy? \*

Other

### If you selected other, please indicate how you learned about the vacancy:

### **Demographics**

Sharyl M Elgin

## Ethnicity

Caucasian/Non-Hispanic	
Gender	
Female	
Date of Birth	

## Submission

I declare under penalty of disqualification or termination that all statements in this application are true and complete to the best of my knowledege.

sme

## Profile

Tammy		Johnson		
First Name	Middle Initial	Last Name		
UC Merced Employer	Executiv	ve Director		
Email Address				
Primary Phone	Alternate Ph	one		
Are you 18 years of	age or older?	(Required)		
⊙ Yes ⊖ No				
Question applies to multiple bo <b>Do you live within t</b>		of Merced? (I	Required)	
⊙ Yes ⊖ No				
Street Address			Suite or Apt	
City			State	Postal Code
Question applies to multiple bo Are you a registered		City of Merce	d? (Required)	
⊙ Yes ⊖ No				
Which Council distri	ict do you live	in? *		
District 4				
Are you currently se	erving on a Boa	ard or Comm	ission? If so, plo	ease list:
Which Boards would	d you like to ap	oply for?		
Tax Transparency Com	mission (Measure	C and Measure	e Y): Submitted	
Question applies to multiple bo Highest Level of Ed		eted: *		
Doctoral Degree				

Tammy Johnson

### Communication

The City of Merced uses email as a preferred method of communication regarding your application. Is this acceptable to you?

⊙ Yes ⊙ No

If you selected no, please identify how you would like to be contacted:

### **Interests & Experiences**

Tell us about yourself, and why you are applying for this particular Board or Commission:

I was born and raised in Merced and graduated from Merced High School and Merced College. I returned to the community in 2005 to work at UC Merced. I'm interested in serving the community.

Please list your current employer and relevant volunteer experience.

I'm employed by UC Merced. I've served on the School Site Council for Cruickshank Middle School and now El Capitan High School.

## What is your understanding of the roles and responsibilities of this Board or Commission?

This commission reviews revenue and proposed expenditures related to Measures C and Y, and makes compliant expenditure recommendations to the City Council.

## Do you have experience or special knowledge pertaining to this Board or Commission?

No, I do not, but I have experience with planning and budgeting.

## Any other comments you would like to add that may assist the City Council in their decision?

I cannot be at the November meeting as I will be out of State for work. I am required to agree to the attendance policy below, but the attendance policy is not linked. If my inability to attend the November meeting disqualifies my application, I understand. I will likely have the same conflict every year.

Tammy\_L\_Johnson\_EdD\_CV.pdf

Upload a Resume

## Requirements

Question applies to multiple boards **AB 1234 Ethics Training** 

✓ I Agree \*

Tammy Johnson

#### I Agree \*

Question applies to multiple boards
Statement of Economic Interests - FPPC Form 700

#### ✓ I Agree \*

Question applies to multiple boards **Oath of Office** 

I Agree \*

Question applies to multiple boards **Public Scrutiny** 

I Agree \*

Question applies to multiple boards How did you hear about this vacancy? \*

✓ Other

If you selected other, please indicate how you learned about the vacancy:

Merced Connect Email

### **Demographics**

## Ethnicity

Caucasian/Non-Hispanic

### Gender

#### Female

Date of Birth

## Submission

Tammy Johnson

I declare under penalty of disqualification or termination that all statements in this application are true and complete to the best of my knowledege.

tj

## Tammy L. Johnson, Ed.D.

**Division of Undergraduate Education** Summer Session University of California Merced **EDUCATION** University of California, Davis EdD, Educational Leadership, 2023 Dissertation: Can Summer Enrollment Lead to More Equitable Outcomes? Early Summer Enrollment and Four-Year Degree Attainment at a Young Research Institution University of California, Los Angeles Islamic Studies, graduate program, 1994-1995 American University in Cairo Certificate in Arabic Language Level I, 1994 University of California, Santa Barbara Bachelor of Arts, History, 1993

#### **RESEARCH INTERESTS**

First-year Academic Success, Student Engagement, Degree Completion, Summer Enrollment, Historically Underrepresented College Students

#### **TEACHING EXPERIENCE**

SPARK 010, I am a Researcher USTU 010, College Success w/Transforming Lives Through Resilience Education (TLRE developed by Dr. Mary Steinhardt, UTA) USTU 015 Living Learning Community Pathways

#### **DISSERTATION COMMITTEE**

Heather Rose, Ph.D. (Chair) Associate Professor School of Education, University of California, Davis One Sheilds Avenue Davis, CA 95616

Cassandra M.D. Hart Professor School of Education, University of California, Davis One Sheilds Avenue Davis, CA 95616

Paco Martorell Professor School of Education, University of California, Davis One Sheilds Avenue Davis, CA 95616

#### **PROFESSIONAL EXPERIENCE**

University of California Merced Division of Undergraduate Education, Summer Session Executive Director for Summer Session (Academic Administrator VI)

Career Progression: Director for Summer Session & Extension (2015-2002), Associate Director for Summer Session and UCOE Associate Director for Academic Operations & Records (2012-2014)

Manage the administration and financial oversight for the Summer Sessions. Develop and implement the summer program; working with faculty and staff to plan and implement new curricular and programmatic initiatives; working with the departments and schools on curriculum/schedule planning; ensuring quality student experience in summer; collaborating with marketing on the development and editing of print and Web materials; working collaboratively with other campus entities in support of summer offerings; and facilitating communications between Summer Sessions and departments. Engage with institutional research units to better understand and deploy Summer Sessions in support of academic priorities such as relieving bottleneck courses and improving time-to-degree. Instruct courses related to Summer Session programming, particularly for pre-matriculated student engagement, including the Summer Start Program and Summer Scholars LLC.

University of California Merced School of Natural Sciences, Manager of Instructional Support

Assisted the Dean, Assistant Dean, and faculty in all matters of instructional planning and operations for six undergraduate and four graduate programs. Responsible for the instructional operations and allocation of instructional resources. Supervised instructional support and instructional lab staff. Advised teaching assistants, instructors and faculty in all matters pertaining to administrative policy. Managed and supervised a variety of complex projects simultaneously with accuracy and detail in a complex environment with changing deadlines, priorities, and frequent interruptions. Regularly asked to take on unfamiliar projects and assignments, respond with flexibility to requests with conflicting demands, and work with ambiguities when clear guidelines were not available.

University of California Los Angeles Life Sciences Core Education, LSSA Student Affairs Officer IV Career Progression: LSCE Program Manager (2003-2005), SAO III (1998-2003), SAO I (1996-1998) Responsible for the strategic planning and delivery of the Life Sciences Core Education Program, a cross-disciplinary program with over 6000 annual enrollments.

### SUMMARY OF SKILLS

Creative and positive leader and program developer with 28+ years of career experience in the UC system, and 12+ years as a Summer Session director. Strong focus on data-driven, student-centered, academic planning, staff empowerment and support, and excellence in customer service.

- Management and supervision of large, diverse groups including academic staff, instructional laboratory staff, academic advising, and curriculum support staff.
- Implementation of programs and operational units including Summer Session, Extension, Teacher Preparation Program (UC Merced).
- Resource allocation and management (financial, space, personnel) in higher education.
- Budget development, projection and management including instructional budgeting and planning.
- Experience collaborating directly with Academic Senate, Registrar, Financial Aid, Business and Financial Services, Physical Operations, Planning & Development, Facilities, Academic Personnel, Human Resources, Risk Management, Institutional Research & Data Support, Office of Research, Procurement Services, Campus Counsel, and Student Affairs.
- Policy and procedural development and implementation in the areas of academic operational support, student services, instructional workload and interpreting and implementing system wide academic and operational policy.
- Academic, graduate student and staff appointments for the School of Natural Sciences, Summer Session and Extension.
- Course planning and scheduling for the School of Natural Sciences, Summer Session and Extension.

### **UNIVERSITY TRAINING & SUPPORT**

<ul> <li>Emergency Operations Committee</li> <li>Logistics Team, Staff and Volunteer Lead</li> <li>FEMA Multi-Hazard Emergency Planning for Higher Education</li> <li>FEMA Critical Asset Risk Management</li> <li>FEMA Managing Critical Incidents for Higher Education</li> </ul>	2009-2017
ASSOCIATIONS, PROFESSIONAL MEMBERSHIPS	
<ul> <li>North American Association of Summer Sessions,</li> <li>University Professional and Continuing Education Administrators,</li> </ul>	2012-Present 2014-2020
COMMUNITY SERVICE	
Helping One Woman, Merced, Chapter Leader	2016-Present