

**CITY OF MERCED**  
GENERAL PLAN UPDATE AND  
DOWNTOWN STATION AREA PLAN



minter  
harnish  
Planning on our Today



**ATTACHMENT 1**

(CAF<sup>G</sup>)

Citizens Advisory Focus Group

**Meeting #1**

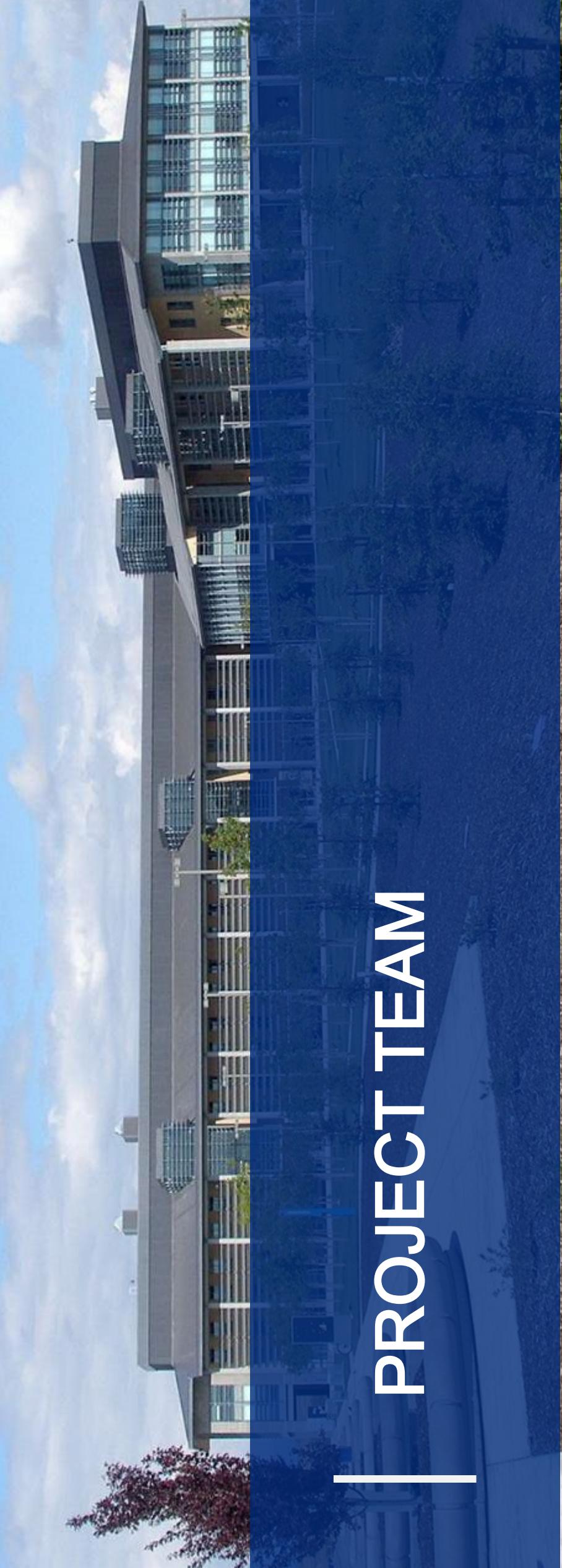
AUGUST 27, 2025

# Meeting Objectives

- Introduction to the Citizens Advisory Focus Group (CAF&G)
  - The Project Team
  - Organizational and Meeting Protocols
  - General Plan Update Overview
  - Community Engagement Strategy
  - Downtown Station Area Plan (DSAP) Overview
  - Citizen Advisory Focus Group Discussion
  - Next Steps

# PROJECT TEAM

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# General Plan Team – MintieHarnish

Established in 1985

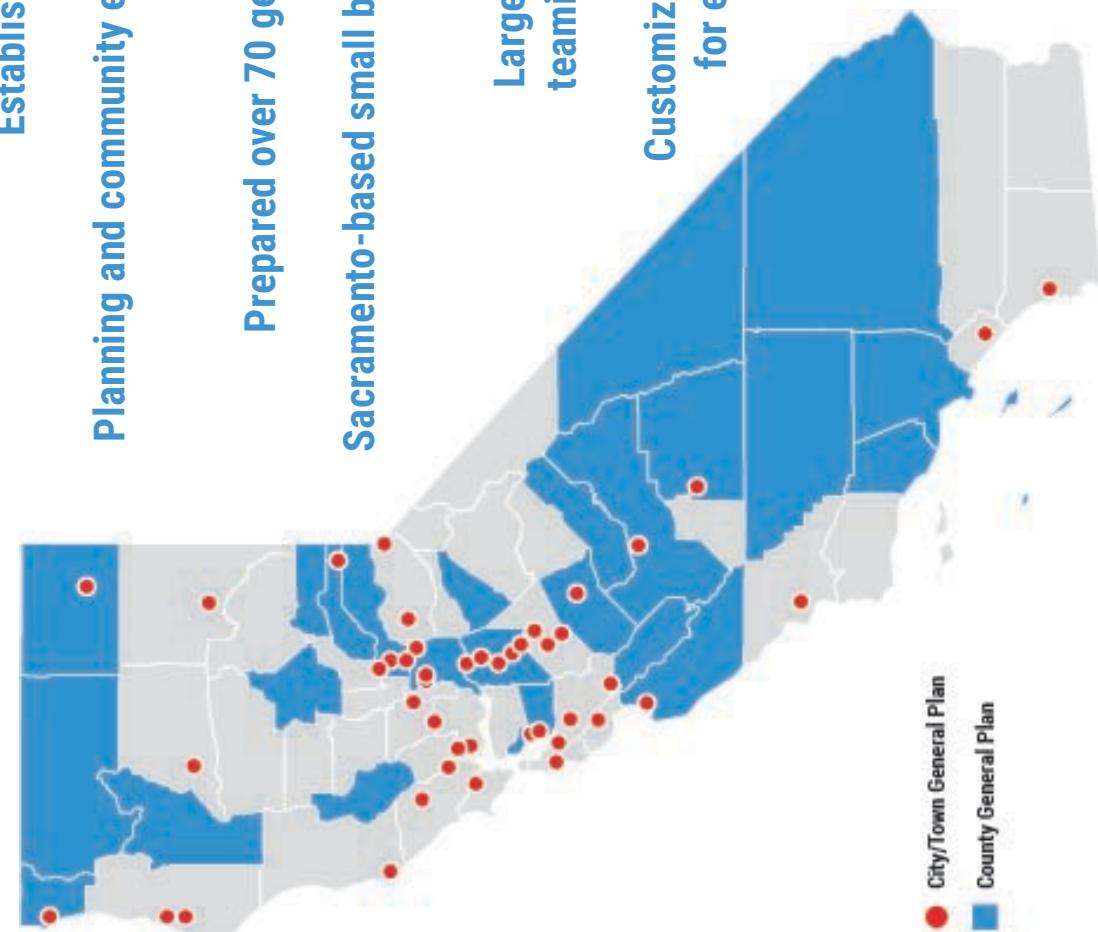
Planning and community engagement specialists

Prepared over 70 general plans

Sacramento-based small business (10 employees)

Large network of teaming partners

Customize our teams for each project



**Michael Gibbons**  
Project Manager



**Brent Gibbons, AICP**  
Project Director



**Jim Harnish, JD**  
Project Advisor

# General Plan Team – Teaming Partners

## Environmental



Paul Stephenson,  
AICP



## Economic Development



Roger  
Dale



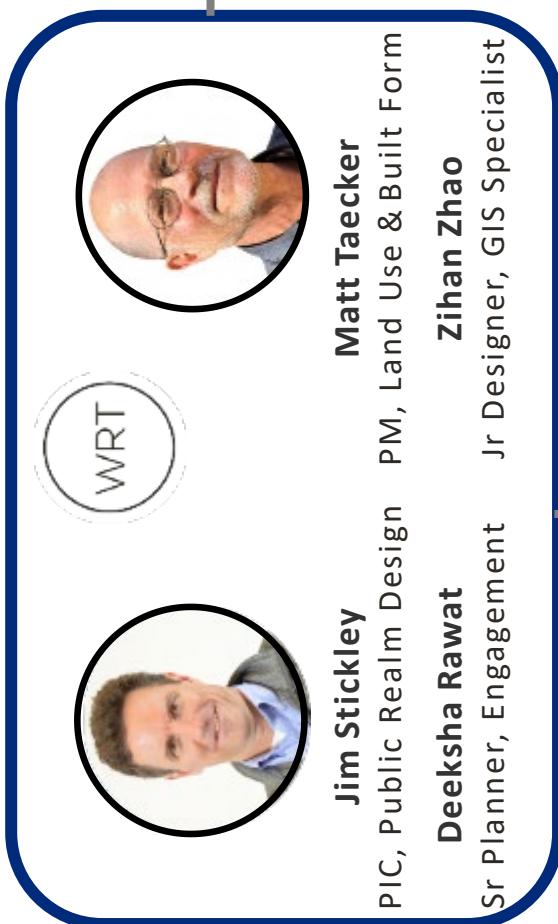
## Mobility



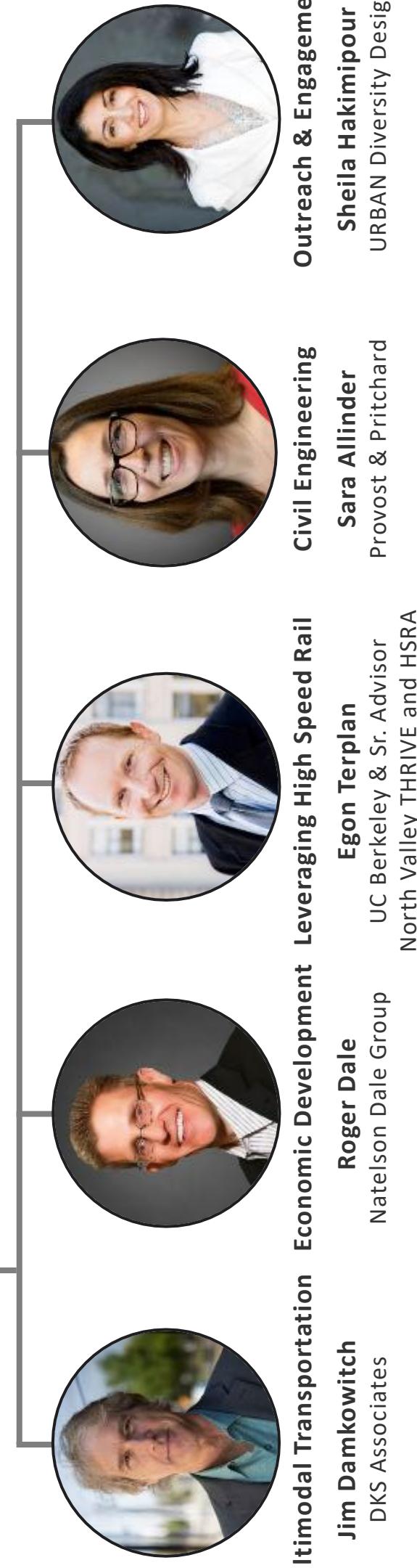
Jim Damkowitch



# Downtown Station Area Plan Team -WRT



## SUBCONSULTANTS



# City Project Team

- **Frank Quintero**, Deputy City Manager, *DSAP Project Manager*
- **Jonnie Lan**, Acting Planning Manager
- **Leah Brown**, Management Analyst
- **Francisco Mendoza-Gonzalez**, Acting Principal Planner
- **Valeria Renteria**, Associate Planner
- Other Department Heads will be included in this process including representatives from Public Works, Engineering, Fire, Police, Clerk, City Attorney, Parks and Recreation, Public Information Officer, and GIS Coordinator.

# Citizen Advisory Focus Group Members

## Councilmembers:

- **Matthew Serratto**
- **Sarah Boyle**

## Planning Commission:

- **Anthony Gonzalez**

## Arts and Culture Advisory Commission:

- **Colton Dennis**

## Bicycle and Pedestrian Advisory Commission:

- **Curtis Thomas**

## Regional Airport Authority:

- **Cheryl Hirsch**

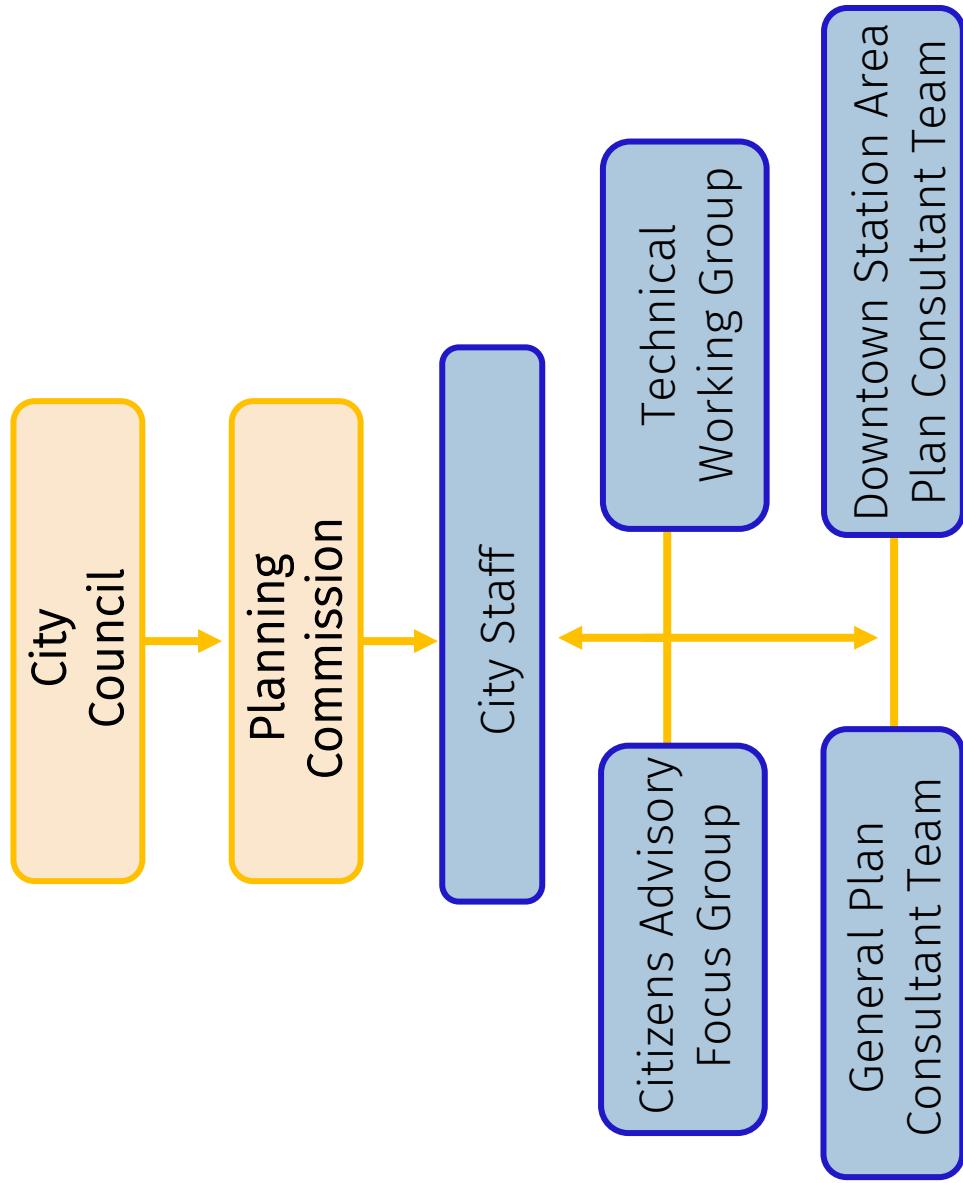
## Recreation and Parks Commission:

- **Joseph Bauer**

## Community Members:

- **Jeremiah Geggains**
- **Keith Ensminger**
- **Cynthia Kelly**
- **Tammy Johnson**
- **April Holloway**
- **Humberto Sandoval Jr**
- **Steve Maxey**

# Project Organizational Structure



# Citizen Advisory Focus Group Organization and Meeting Protocols

- The CAFG is comprised of 14 members, appointed by the City Council.
- The CAFG will act in an advisory role to the Planning Commission and City Council
  - Help to understand community needs.
  - Review and comment on General Plan and Downtown Station Area components.
  - Provide feedback and recommendations to project staff and consultants.
  - Provide recommendations to the Planning Commission and City Council.



City of Merced

Citizen Advisory Focus Group

RULES AND PROCEDURES

1. Authority

- A. The Citizen Advisory Focus Group (CAFG) is established by the City of Merced City Council. The CAFG is formed with the intent to enable the CAFG members to have robust discussions and reach consensus on key planning issues. However, keep in mind that the CAFG is subject to Brown Act and Robert's Rules of Conduct.

2. Membership

- A. The CAFG shall be comprised of up to fourteen (14) members, appointed by the City Council.
- B. Members are expected to continue to serve on the CAFG throughout the duration of the process.
- C. A vacancy created by the resignation of a member of the CAFG may be filled by the City Council, if an interested and eligible person has applied and been appointed by the Council. Refilling the position is not required.

3. Purpose and Functions

- A. The CAFG has been created by the City Council to advise the Planning Commission and the City Council on issues related to the preparation of a new General Plan and Downtown Station Area Plan for the City of Merced. The purpose of the CAFG shall be to:
  - i. Advise the Planning Commission and City Council on understanding Merced community members' preferences for policies that should be considered in the new General Plan and Downtown Station Area Plan.
  - ii. Examine the City's needs for planning in the areas of land use, circulation, housing, public services, open space, conservation, noise, safety, economic development, sustainability, community health, architectural design, and other topics, recognizing that policy changes in these areas may necessitate modifications to the General

# Citizen Advisory Focus Group Roles and Responsibilities

- Be an ambassador to the community to publicize and encourage public comment and participation in the process.
- Attend Community Workshops, as available.
- Review meeting materials in advance.
- Follow the Citizen Advisory Focus Group Ground Rules.

# Citizen Advisory Focus Group Decision Making Process

- Decision-making by the CAFG should occur through dialog and consensus, whenever possible.
- For decisions which cannot be reached by consensus, the presence of a quorum and the affirmative vote of the quorum is required.

## Citizen Advisory Focus Group Meeting Day/Times

- CAFG discussion on typical day / times for meetings.
- Currently planned for Wednesdays at 6:00 pm. Some meetings may occur on alternate days or times depending on Council Chamber availability.
- CAFG Meeting #2: Wednesday, October 8<sup>th</sup>
- CAFG Meeting #3: Monday, November 10th
- CAFG Meeting #4: Wednesday, January 28th



# GENERAL PLAN OVERVIEW

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# What is a General Plan?

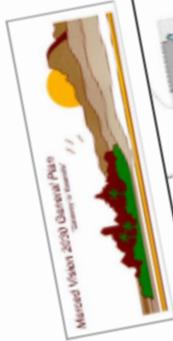
## Merced Vision 2030 General Plan



Specific Urban UDF'sphere of influence established by the General Plan illustrates the 38,000 acres for residential uses occupied by Highway 99, the southern portion of the city, with 5,600 acres (44%) of the single-family residential area designated for residential uses. Multi-family areas (9%) in the City, Industrial areas (14%), commercial areas (13%), Industrial land business park land (including office and other public uses) (17%), Parks, open space and other public uses (17%), and 2,100 acres (17%) of the various land uses within the Merced Vision 2030 area.

The various land use designations in the Merced Vision 2030 General Plan are compared with the General Plan in the General Plan. In consideration of the General Plan in 2007, the various land uses within the Merced Vision 2030 area clearly provide ample land to accommodate the projected population, and allow for market forces.

Figure 3.3  
2007 City of Merced  
Land Use Distribution  
(City Limits)



January 2012

- Required by State law for every jurisdiction

- Represents the community's long-term vision for the future
- Establishes goals and policies on which the City Council bases a variety of decisions (i.e., land use, economic development, equity)

## General Plan Characteristics

General



Comprehensive



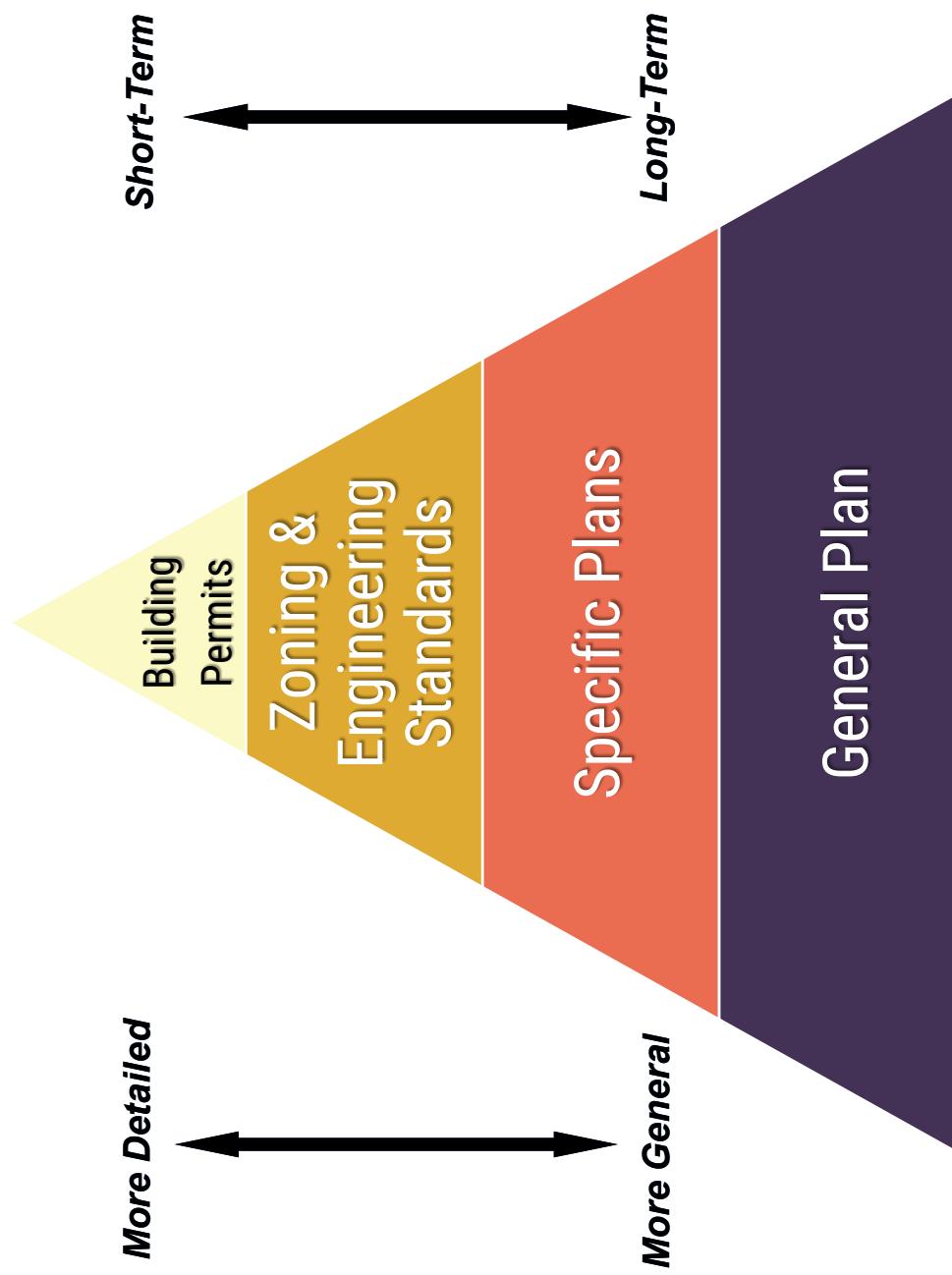
Long-term



# General Plan Characteristics

- Covers an identified planning area

- Internal consistency
  - Equal status among elements
  - Consistency between elements
  - Consistency within elements
  - Text and diagram consistency



# Required General Plan Elements

- Land Use
- Circulation
- Housing
- Conservation
- Open Space
- Safety
- Noise
- Environmental Justice
- Air Quality (*applicable to Merced and other Central Valley Communities*)



# New State Requirements



Vehicle Miles Traveled



Housing Sites and  
Streamlining



Complete Streets



Wildfires and Flooding



Tribal Consultation



Climate Change  
Adaptation



Environmental Justice



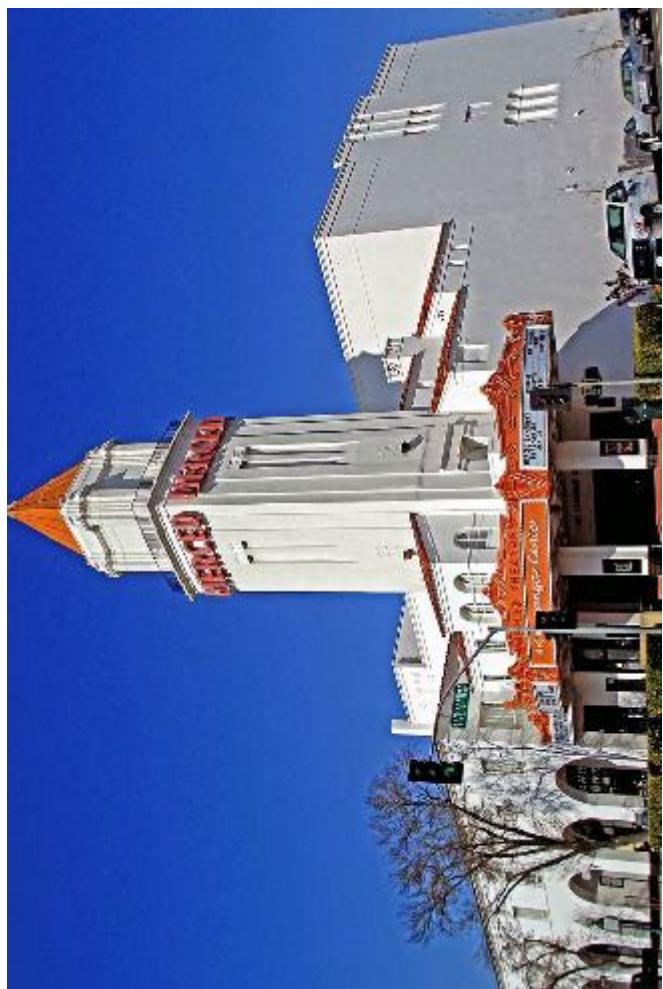
GHG Emissions

# Focus of the General Plan Update

Comprehensive update of  
the 2030 General Plan  
elements

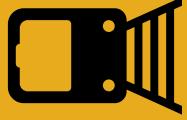


Integrate recent plans and studies  
while incorporating previously  
approved annexations

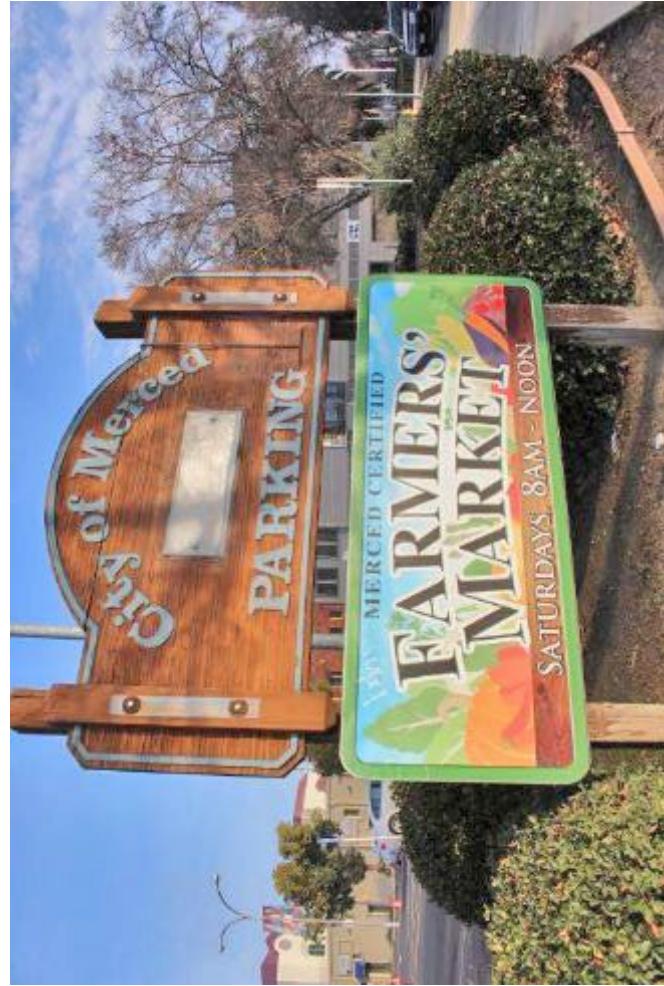


# Focus of the General Plan Update

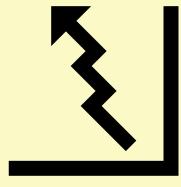
Prepare and integrate  
the Downtown Station  
Area Plan



Dedicated to providing  
opportunities and access for all,  
with a foundation of respect,  
belonging, and fairness.



# Focus of the General Plan Update



Capture emerging  
trends and best  
practices



Ensure compliance with  
recent State laws and  
General Plan Guidelines

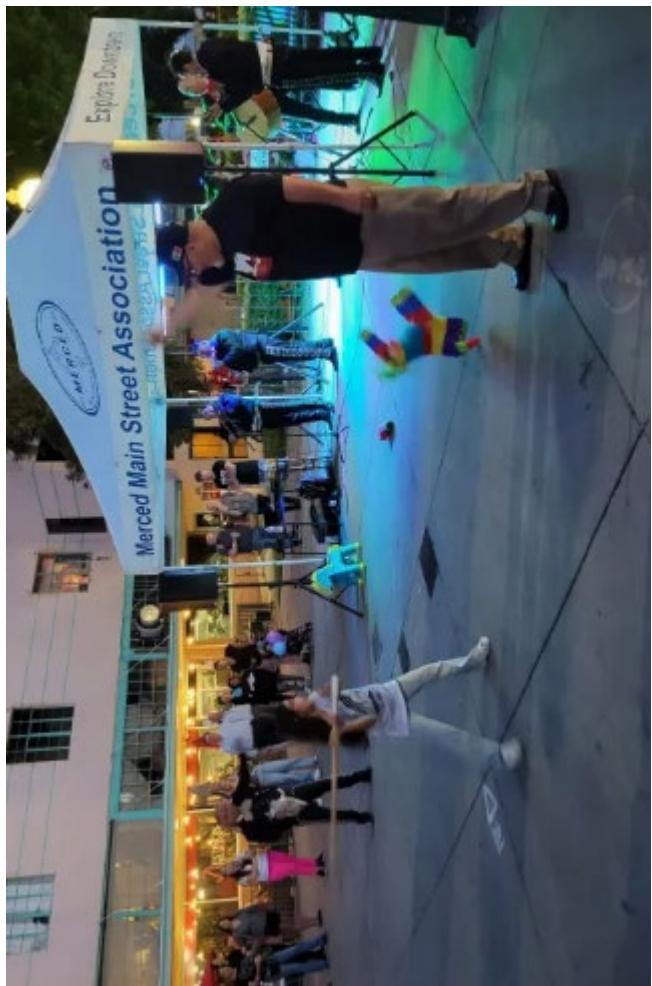
# Focus of the General Plan Update



Updates to the vision,  
goals, policies, and  
implementing actions in  
the General Plan



Robust, collaborative,  
and participatory  
community engagement



# General Plan Project Schedule

# Project Phases

Project  
Initiation

1

4

2

5

3

6

# Project Phases

Existing  
Conditions  
and  
Trends

1

2

3

4

5

# Project Phases

Community  
Vision

3

6

2

5

1

4

# Project Phases

3

2

1

6

5

4

Prepare the  
General  
Plan

# Project Phases

1

2

3

4

6

5

Prepare the  
Program EIR

# Project Phases

3

2

1

6

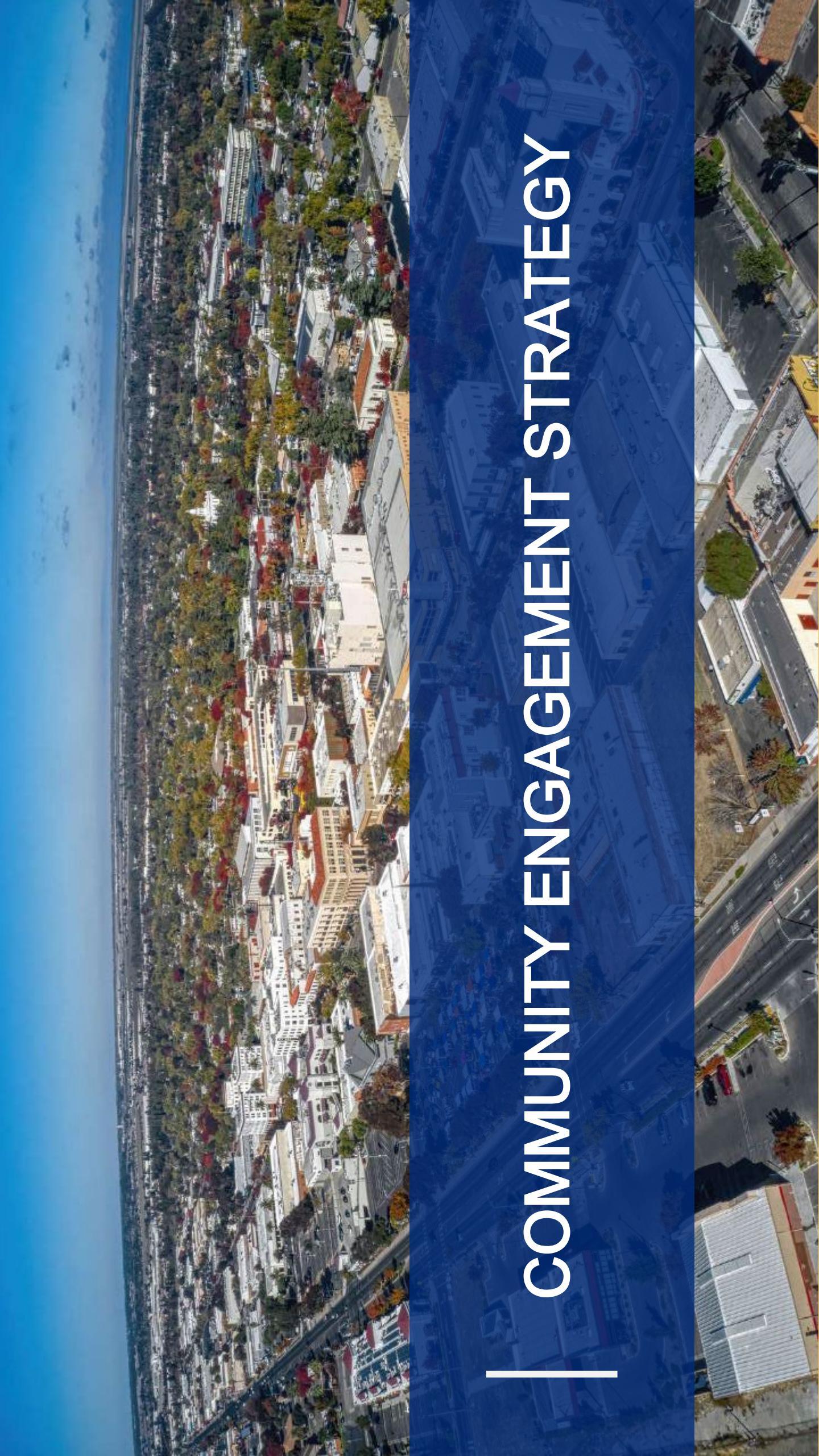
5

4

Adoption

# COMMUNITY ENGAGEMENT STRATEGY

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# Outreach Program



## BRANDING & PROJECT LOGO

**IMAGINE  
MERCED**

## PROJECT WEBSITE

## SOCIAL MEDIA/EMAIL BLASTS

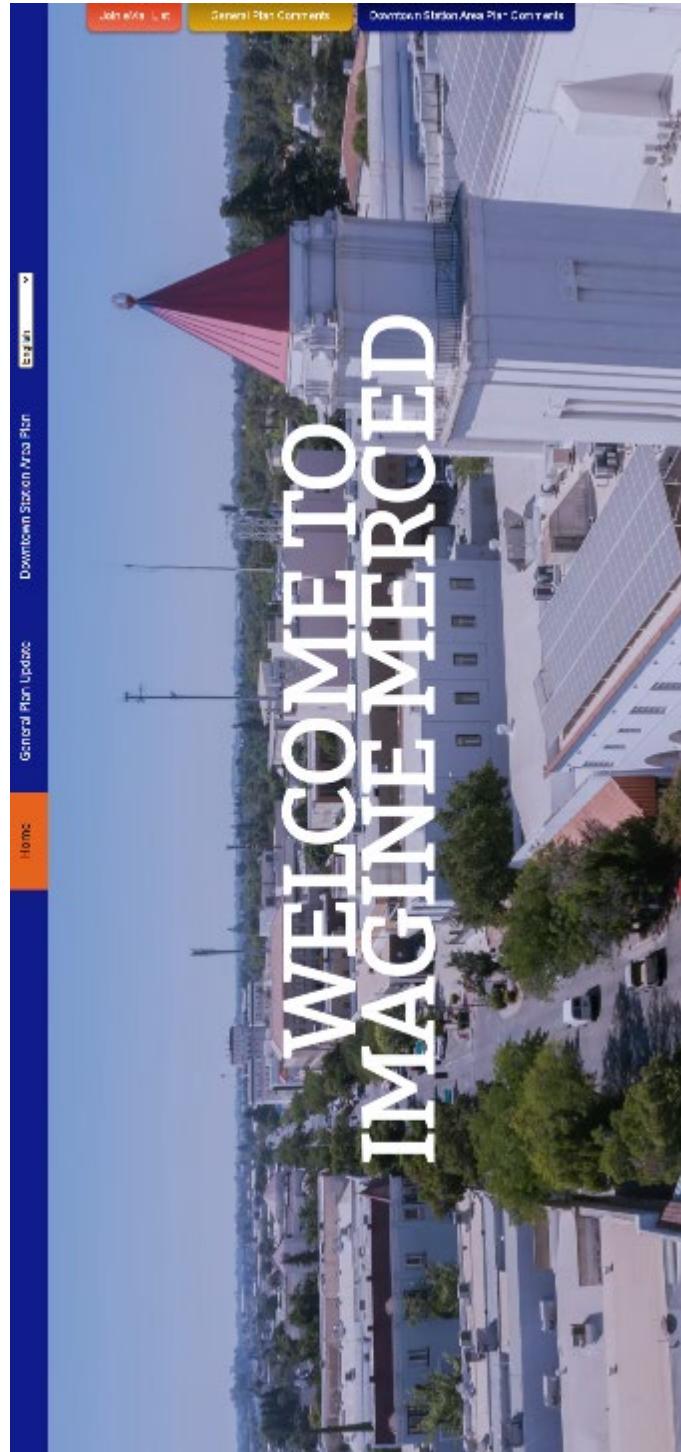
## NEWSLETTERS



## MAPTIONNAIRE

## WORKSHOPS

# Outreach Program



BRANDING & PROJECT LOGO

PROJECT WEBSITE

SOCIAL MEDIA/EMAIL BLASTS

NEWSLETTERS

MAPTIONNAIRE

WORKSHOPS

DSAP Comments

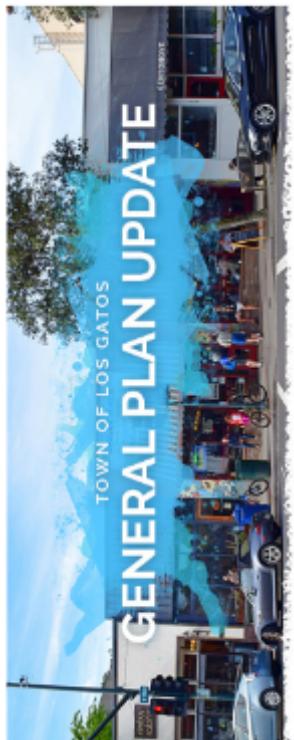
GP Comments

Email List

[www.imaginemereded.com](http://www.imaginemereded.com)

# Outreach Program

## BRANDING & PROJECT LOGO



## PROJECT WEBSITE

## SOCIAL MEDIA/EMAIL BLASTS

## NEWSLETTERS

## MAPTIONNAIRE WORKSHOPS



## Draft Health and Quality of Life Element Released for Review!

The draft Health and Quality of Life Element will be reviewed by the Human Relations Commission, General Plan Advisory Committee, and Planning Commission at the public meetings listed below. The draft element includes policies and programs that promote a healthy lifestyle and improve residents' quality of life. The element also addresses potential environmental justice issues within the community as required by recent state legislation, which was informed by preparation of an environmental justice analysis. Click [here](#) to view or download the draft element and environmental justice analysis from the project website.

Wednesday, January 23, 2019

Human Relations Committee

**Meeting starts at 7:00 P.M.**

City Council Conference Room  
34009 Alvarado Niles Road



## What is a General Plan?

Every jurisdiction in California must have a general plan, which is the local government's long term framework or "constitution" for future growth and development. The [www.california-planning.org/communities/the-communities-of-the-future/](http://www.california-planning.org/communities/the-communities-of-the-future/)

# Outreach Program

## NEWSLETTER #1: PROJECT OVERVIEW

**Imagine Merced** marks the beginning of an exciting new chapter for the City of Merced. This visionary effort invites the community to help plan what Merced could become over the next 20 years.

What will our city look like two decades from now? What kinds of businesses and industries will thrive here? How will California High-Speed Rail shape the future of Downtown? And what steps is the City taking to improve the lives of all residents? To answer these questions, and many more, the City of Merced is launching a major planning effort made up of two key components: a General Plan update, and the development of a Downtown Station Area Plan.

### General Plan Update and Downtown Station Area Plan

#### What is a General Plan?

Every city and county in California must have a general plan, which is a local government's long-term framework or "constitution" for future growth and development. The General plan represents the community's vision for its future and establishes the development needs necessary to support that vision. Once the General Plan is adopted, the City Council and Planning Commission will base their land use decisions on the City's General Plan. Typically, general plans are designed to address issues and opportunities over the following 20 years. A general plan has three defining features:

- General. A general plan provides general policy guidance that will be relied on to guide future land use and resource decisions.
- Comprehensive. A general plan is comprehensive in nature, covering a range of topics, such as land use, housing, economic development, infrastructure, public safety, recreation, natural resources, and much more.
- Long range. A general plan provides guidance on reaching a future envisioned 20 or more years in the future. To achieve the vision, a comprehensive plan includes goals, policies, and actions that address both immediate and long-term needs.

#### Project Contacts:

Leah Brown  
[brown@cityofmerced.gov](mailto:brown@cityofmerced.gov)

Jonnie Lan  
[lan@cityofmerced.gov](mailto:lan@cityofmerced.gov)

Frank Quintero  
[quintero@cityofmerced.gov](mailto:quintero@cityofmerced.gov)

Tarea 1. Participación de la  
comunidad y las partes interesadas  
DGA

Tarea 2. Plan del área de la estación del centro  
DGA

# WORKSHOPS

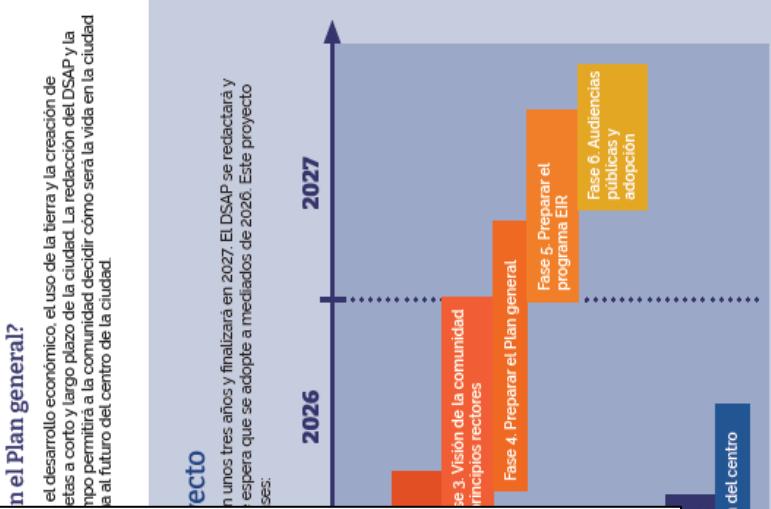
# MAPTIONNAIRE

# NEWSLETTERS

# SOCIAL MEDIA/EMAIL BLASTS

# PROJECT WEBSITE

# BRANDING & PROJECT LOGO



2

# Outreach Program

## BRANDING & PROJECT LOGO

## PROJECT WEBSITE

## SOCIAL MEDIA/EMAIL BLASTS

## NEWSLETTERS

## MAPTIONNAIRE

## WORKSHOPS

The screenshot shows a map of a city area with various locations marked by colored dots (red, orange, yellow). A legend at the bottom indicates that red dots represent 'Assets in Cathedral City'. The map includes a scale bar, a north arrow, and zoom controls.

**City Assets and Issues**

This section will ask you about places you enjoy the look or feel of, or areas you think are valuable to the community as well as places that you dislike or think may be issues for the community.

To answer the following questions, use the buttons below to place points on the map and provide any additional feedback in the pop-up.

What are examples of existing buildings, spaces, and/or public spaces in Cathedral City that are valuable or important to the community that you would like to see more of in future developments?

**Assets in Cathedral City**

Focused on buildings and land uses, where are the areas of concern to you or areas you think are issues for the community (for example dangerous access or circulation, lack of pedestrian access, safety concerns related to the built environment, lack of visibility due to fences or landscaping, landscape conditions, or other issues)?

Issues in Cathedral City

← 7/11 →

# Outreach Program

BRANDING & PROJECT LOGO

PROJECT WEBSITE

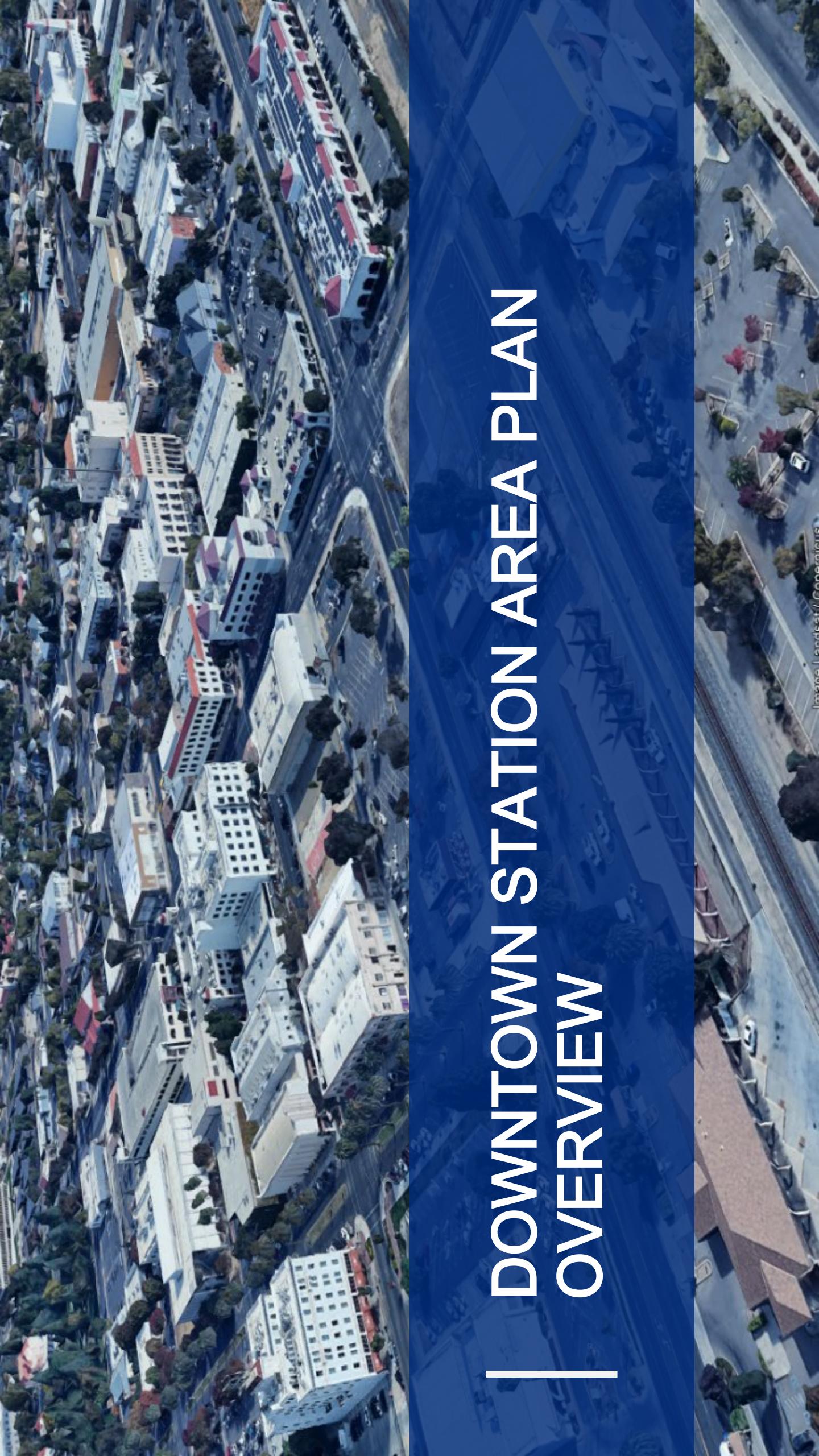
SOCIAL MEDIA/EMAIL BLASTS

NEWSLETTERS

MAPTIONNAIRE

WORKSHOPS



The background of the image is a high-angle aerial photograph of a city street. The street is lined with various buildings, including residential houses with red roofs and larger commercial or institutional buildings with white or light-colored facades. There are several cars parked along the sides of the street, and some greenery, such as trees and small parks, are scattered throughout the urban landscape.

# DOWNTOWN STATION AREA PLAN OVERVIEW

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# Goals for the Downtown Station Area Plan(DSAP)

**Goals are desired future outcomes. In planning documents, goals describe a community's vision in general terms.**  
**Goals are not policies. Policies describe intended ways to get to a goal, whereas goals are aspirational statements.**  
**Clear goals help point policies and future actions in the right direction.**

The consulting team is seeking Citizen Advisory Focus Group feedback regarding established goals. Input from Citizen Advisory Focus Group will be incorporated in goals developed for City Council consideration.

# Goals for the Downtown Station Area Plan (DSAP)

## ■ Sources of Established Goals

- General Plan 2030
- 2007 Downtown Strategy
- Tourism Business Improvement Districts
- High Speed Rail Authority

# Goals for the Downtown Station Area Plan (DSAP)

## ■ Some Themes

- Vibrant and Attractive
- Diverse Commercial and Cultural Destinations
- A Center of Employment, Education, Government, and Social Services
- Convergence of Exceptional Transportation
- Walkable and Bikable
- Economic Growth
- Local Character and Identity

*Please refer to handout for more discussion themes.*

# Downtown Area and Station Area Opportunities and Synergies

## ■ Multimodal Transportation

### ■ Land Use

### ■ Placemaking

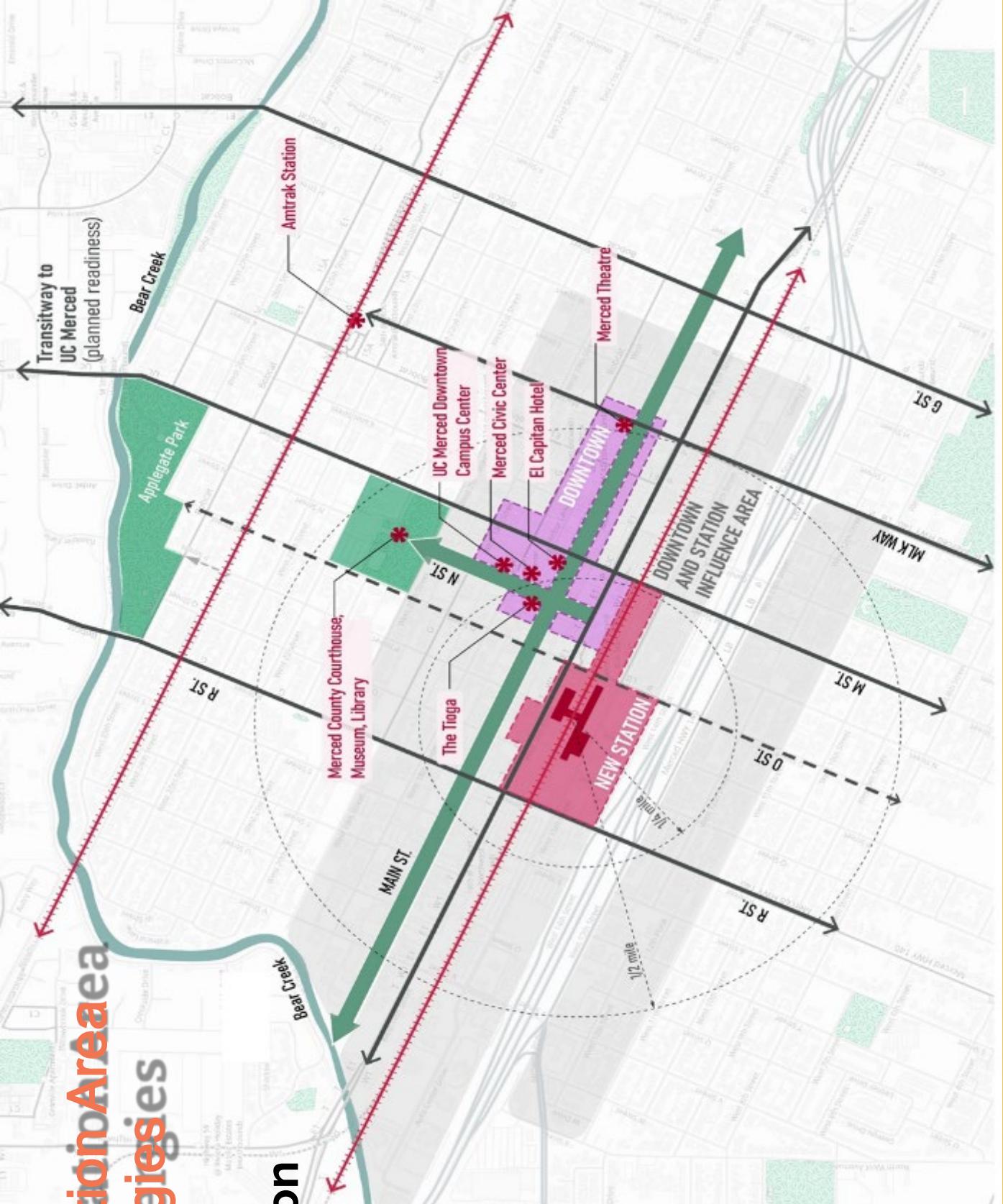
- Public Realm
- Built Form

### ■ Economic Development

- Revitalization
- Redevelopment
- Workforce Development

### ■ Infrastructure

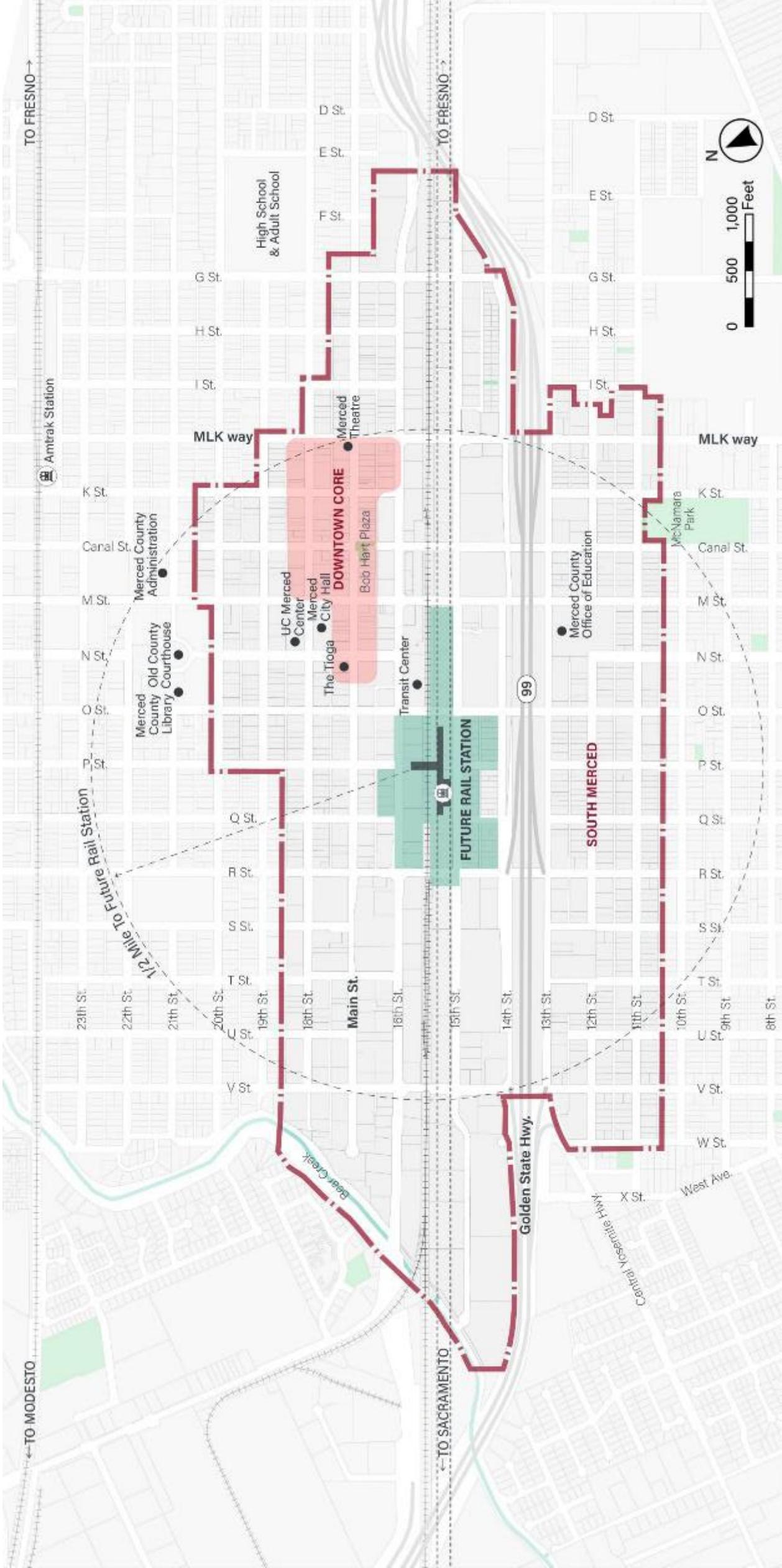
- Due Diligence



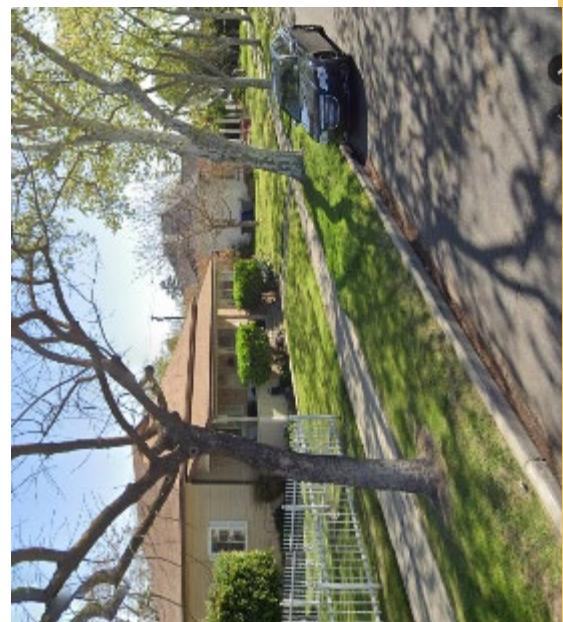
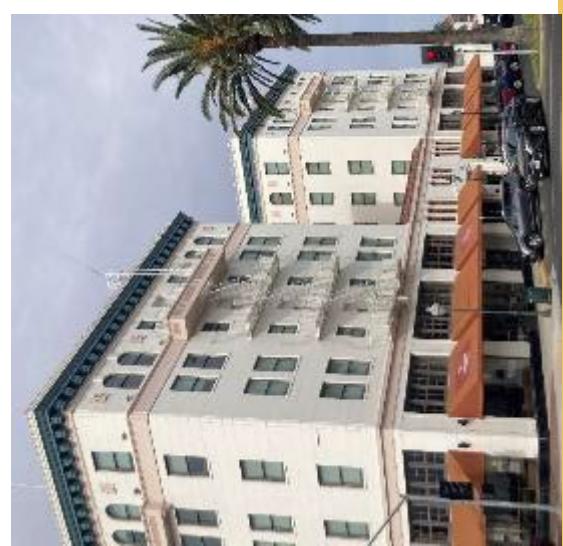
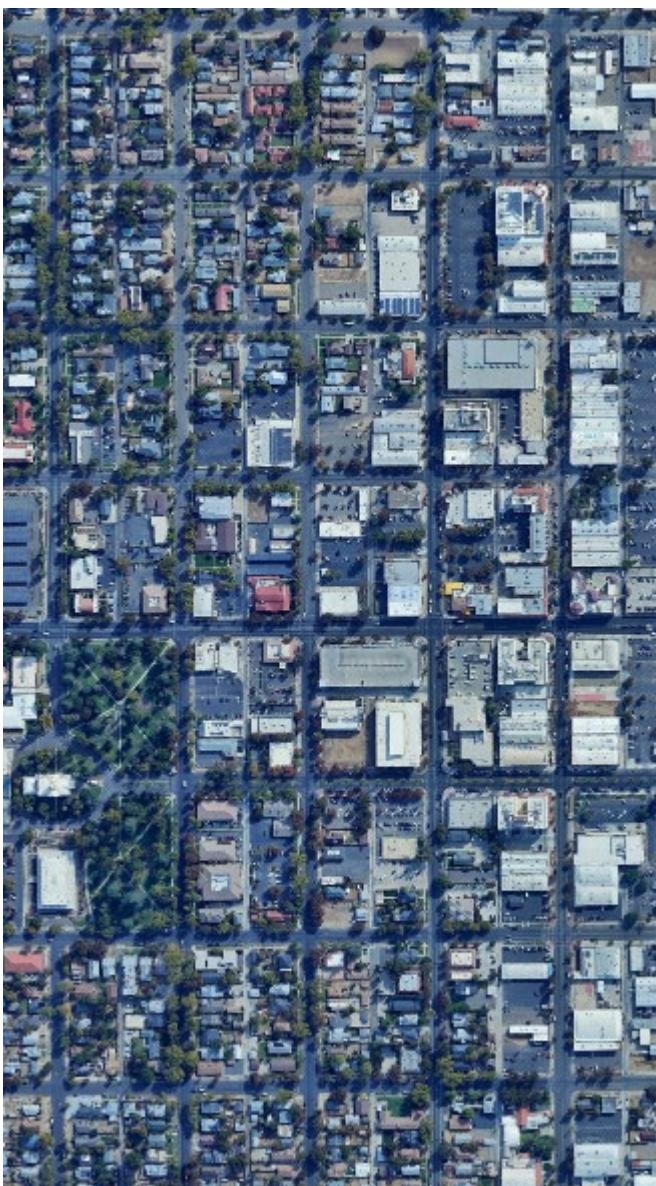
## Plan Area

0

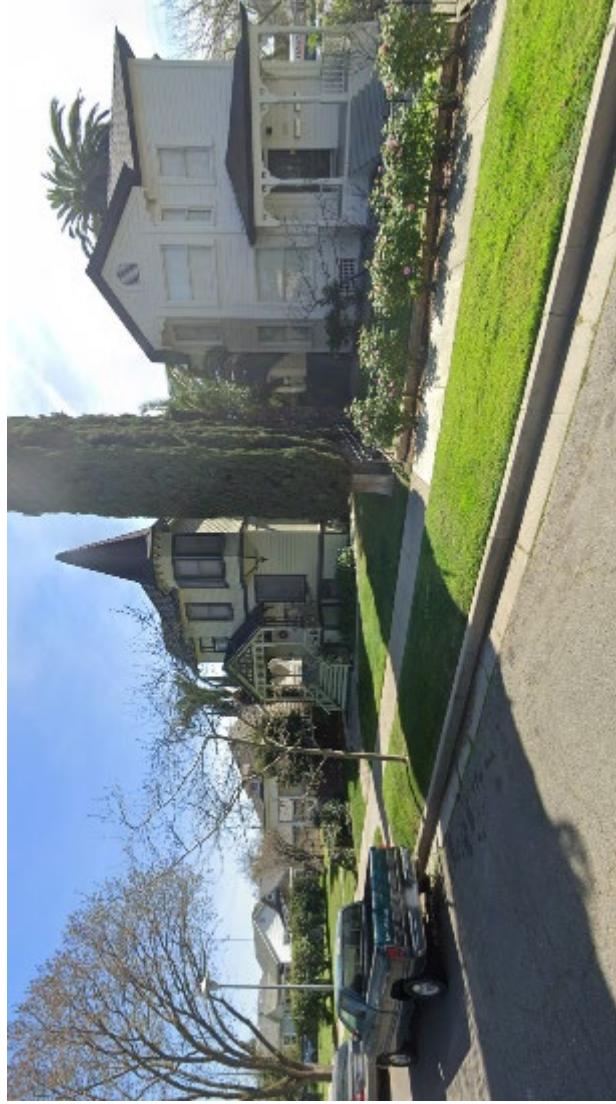
TO FRESNO →



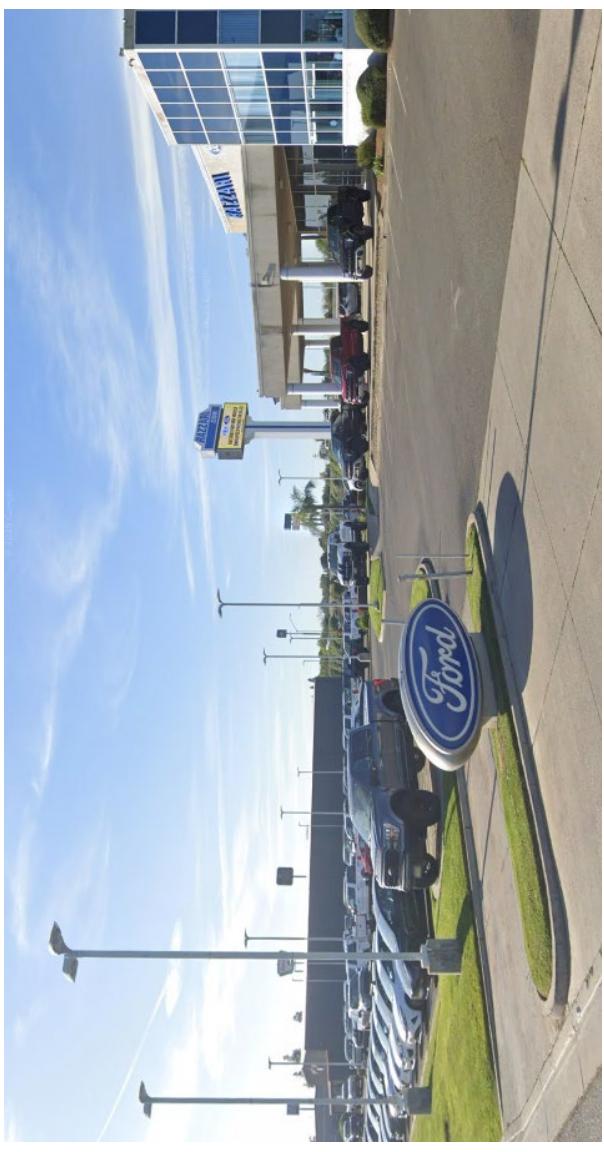
# Merced Downtown Core



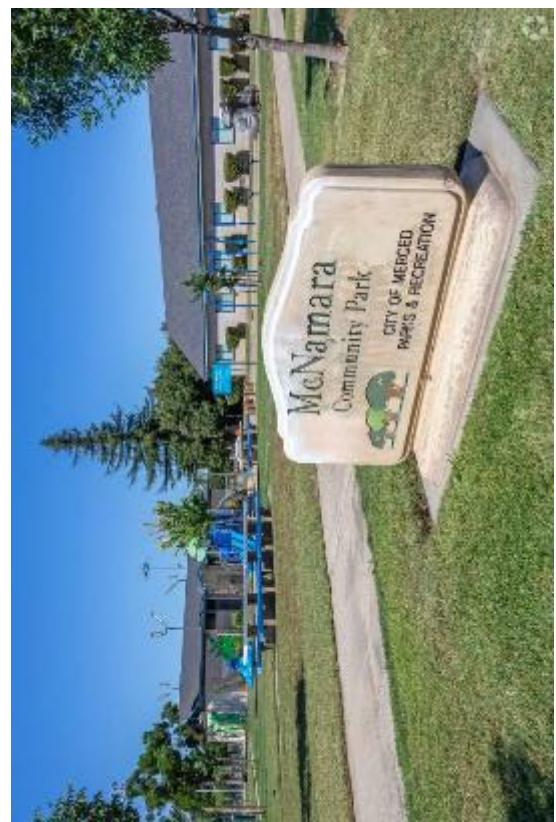
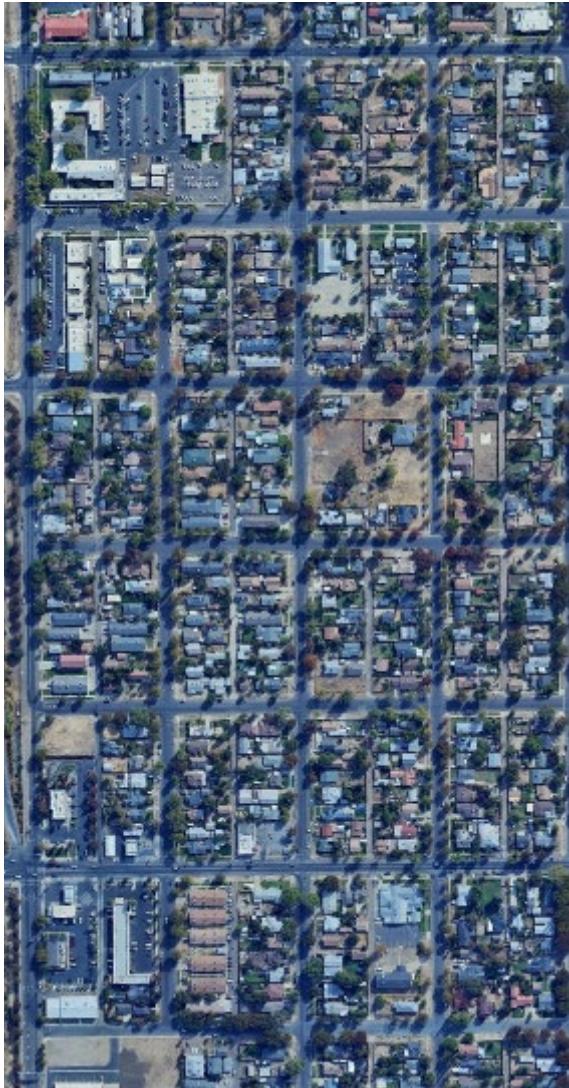
# Courthouse Neighborhood



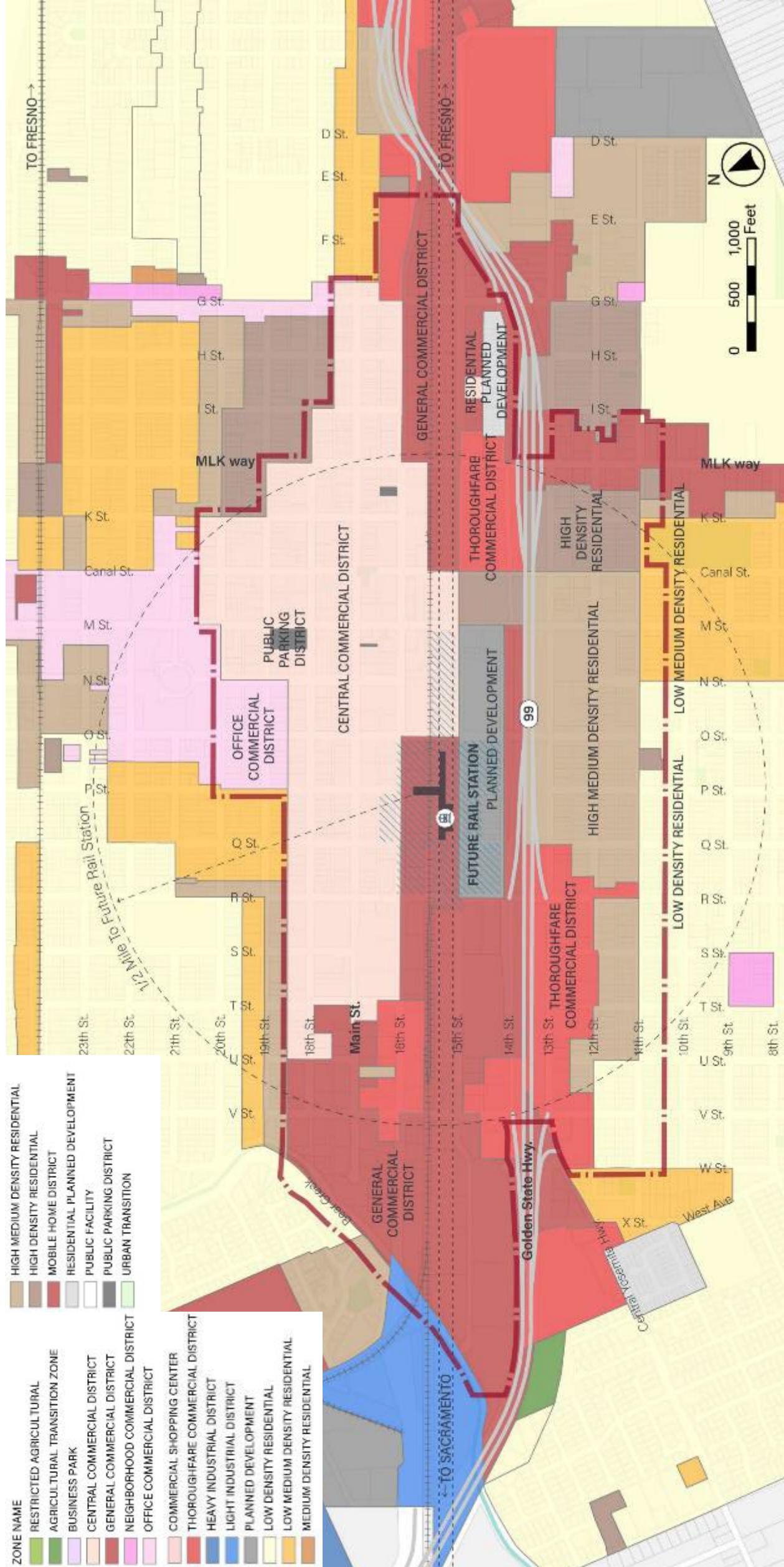
# Vehicle Oriented Commercial Development



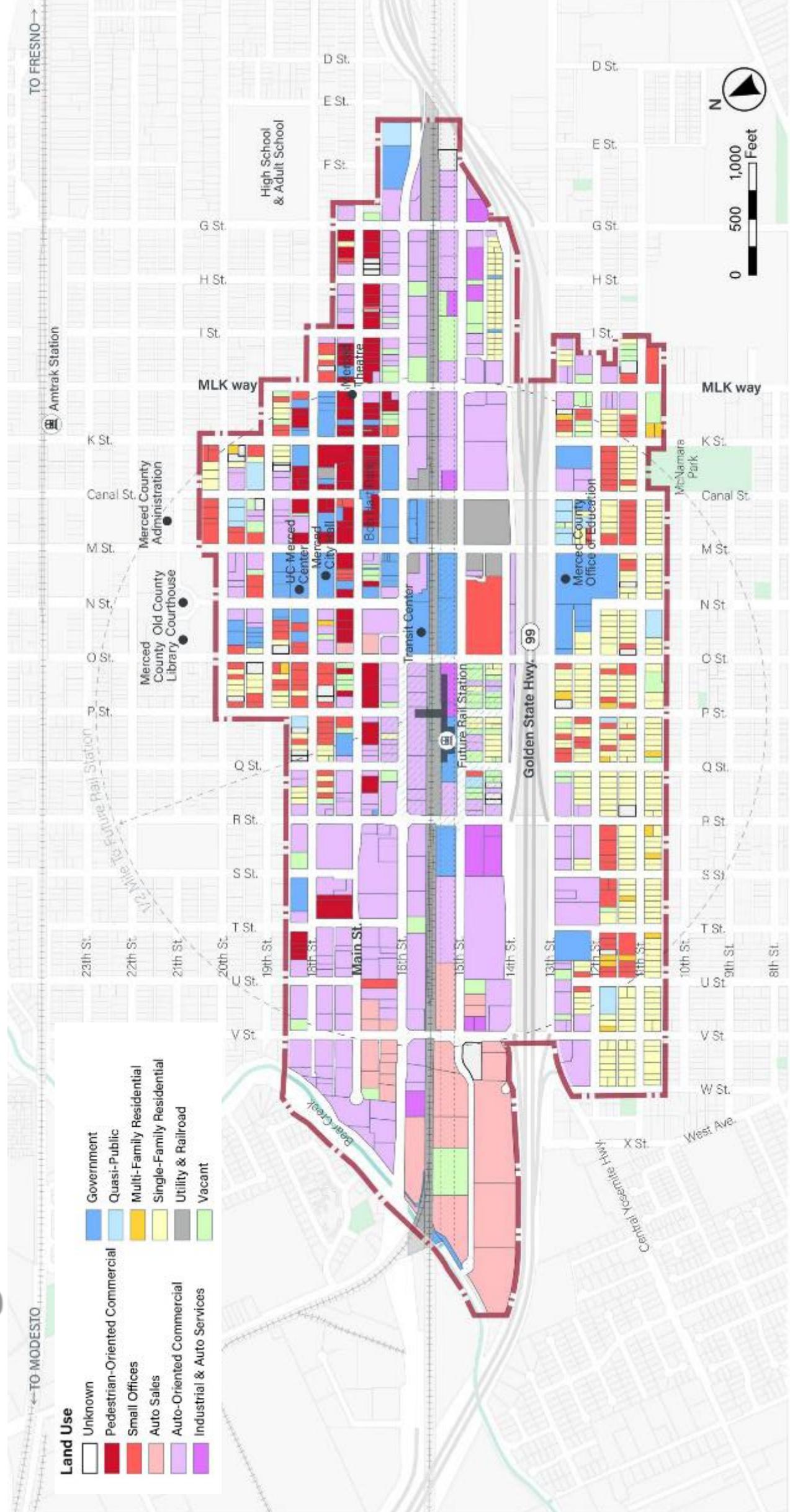
# South Merced Neighborhood



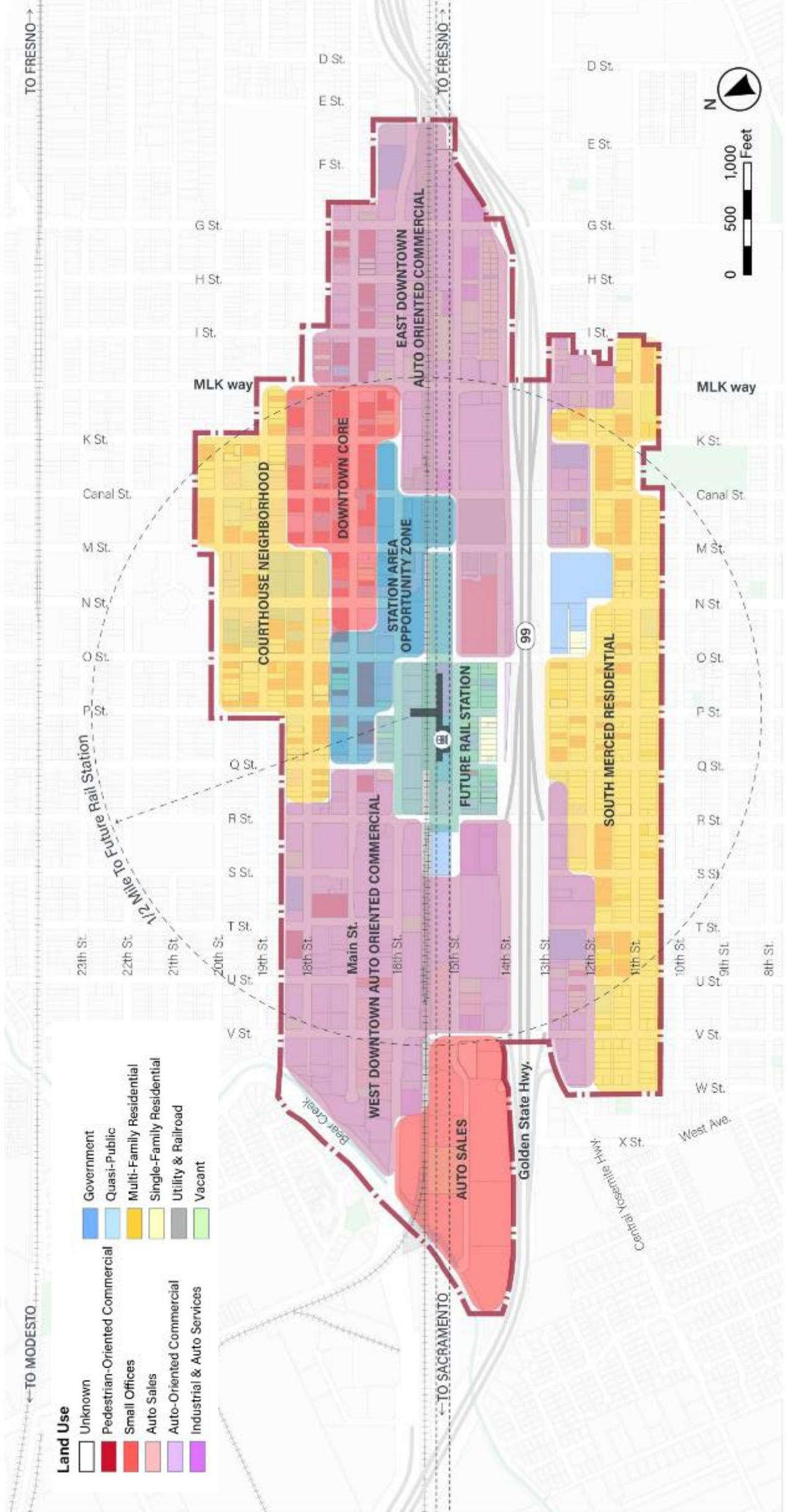
## Zoning



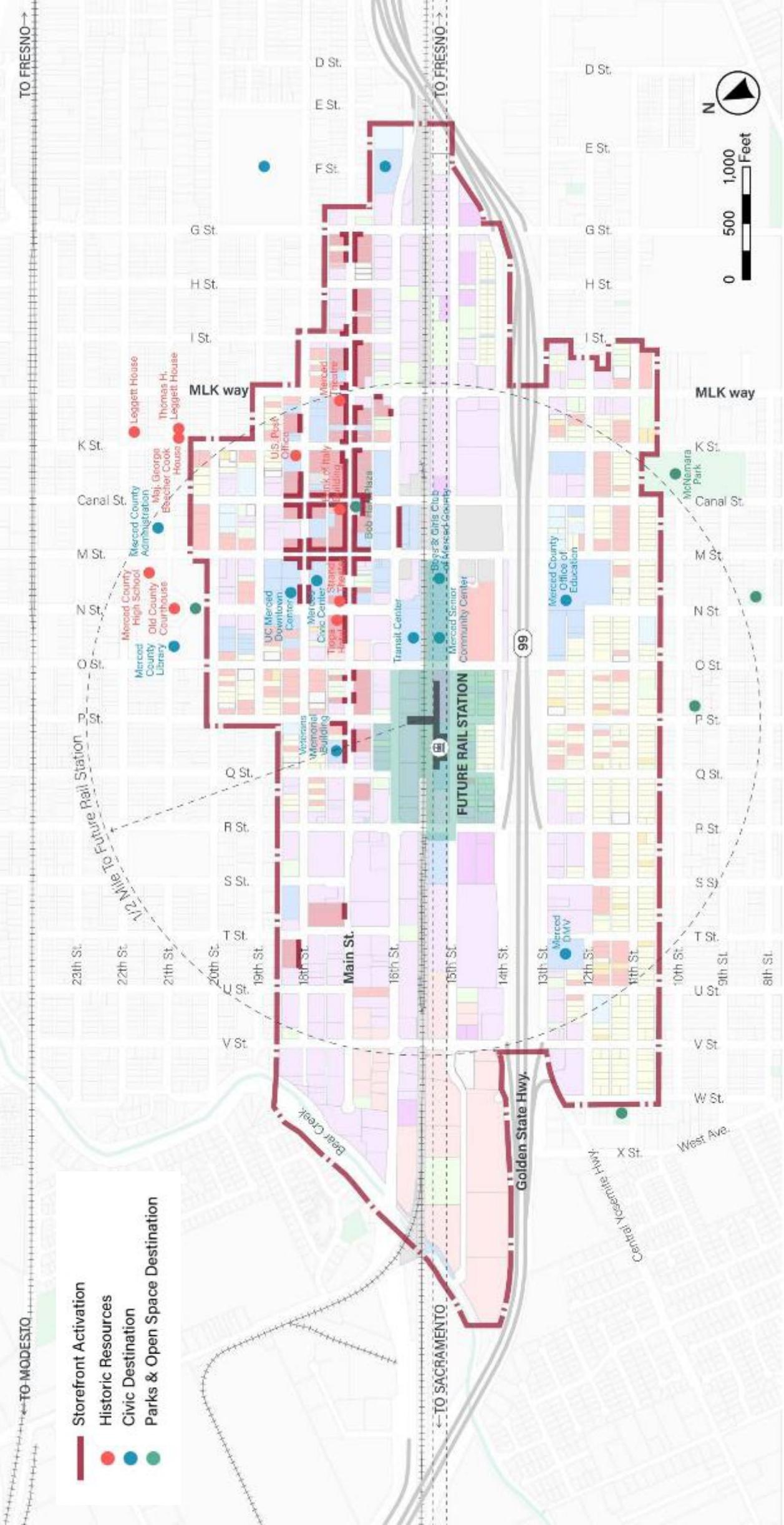
# Existing Land Use



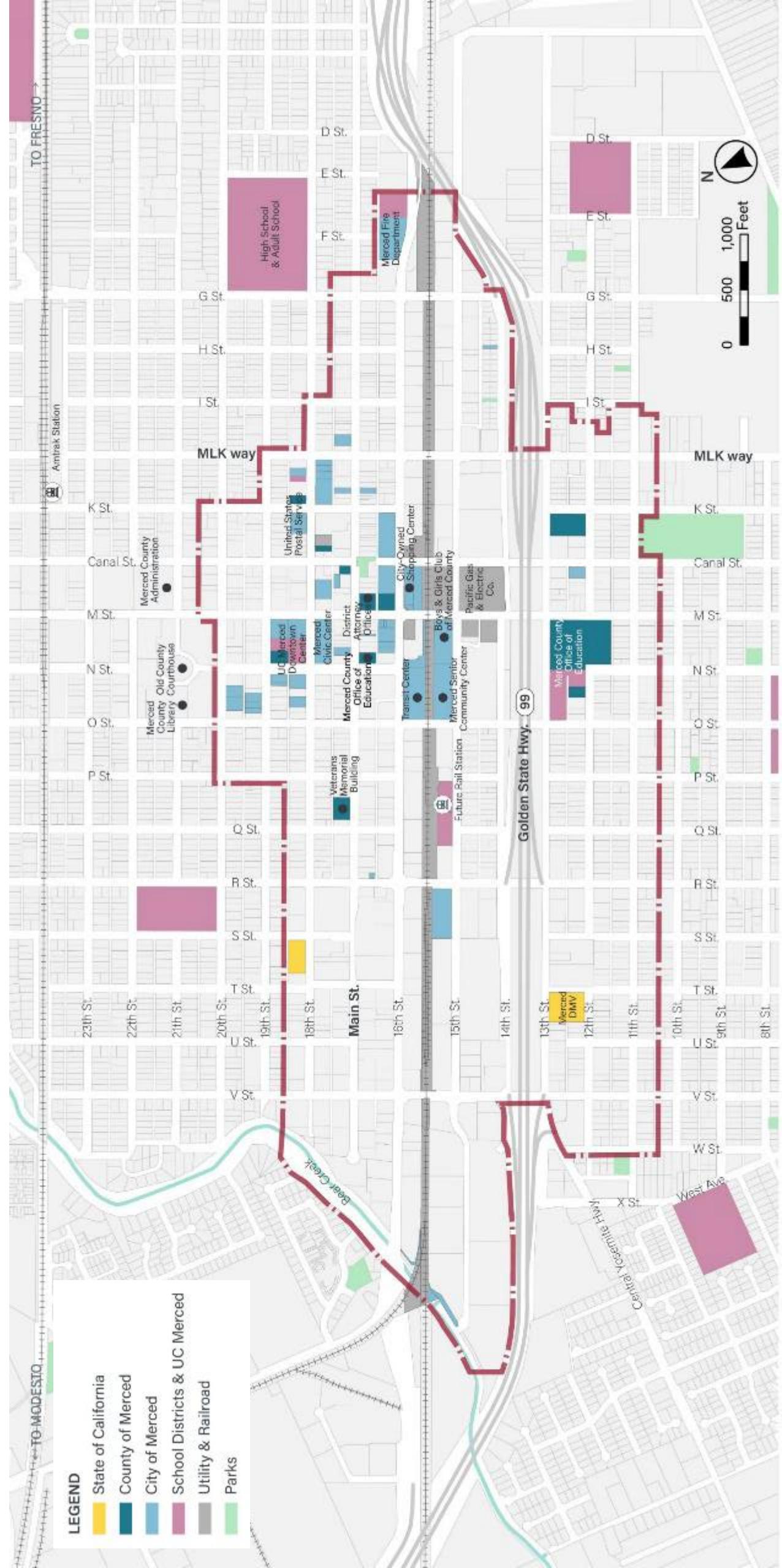
# Existing Land Use



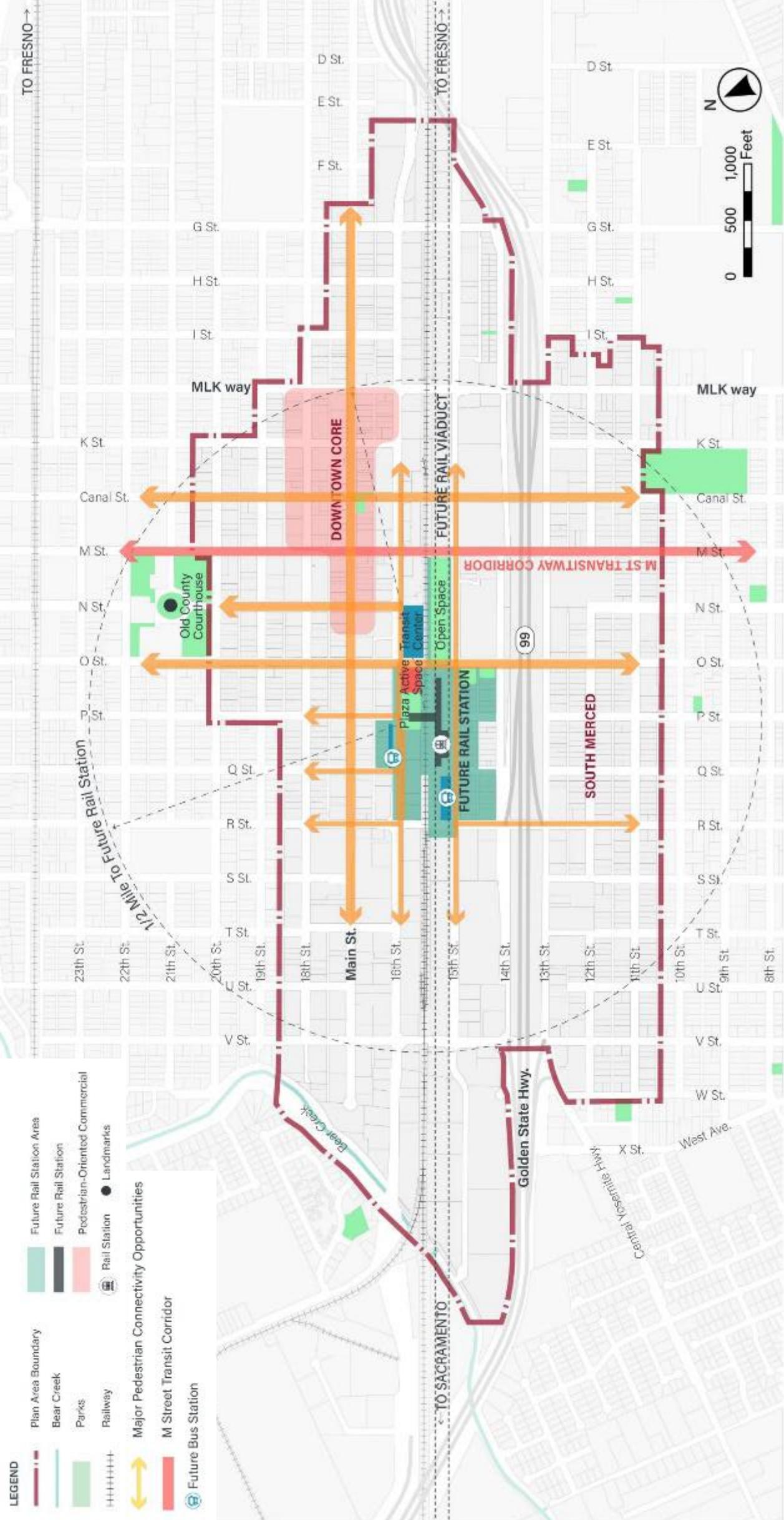
# Building Frontage & Pedestrian Activation



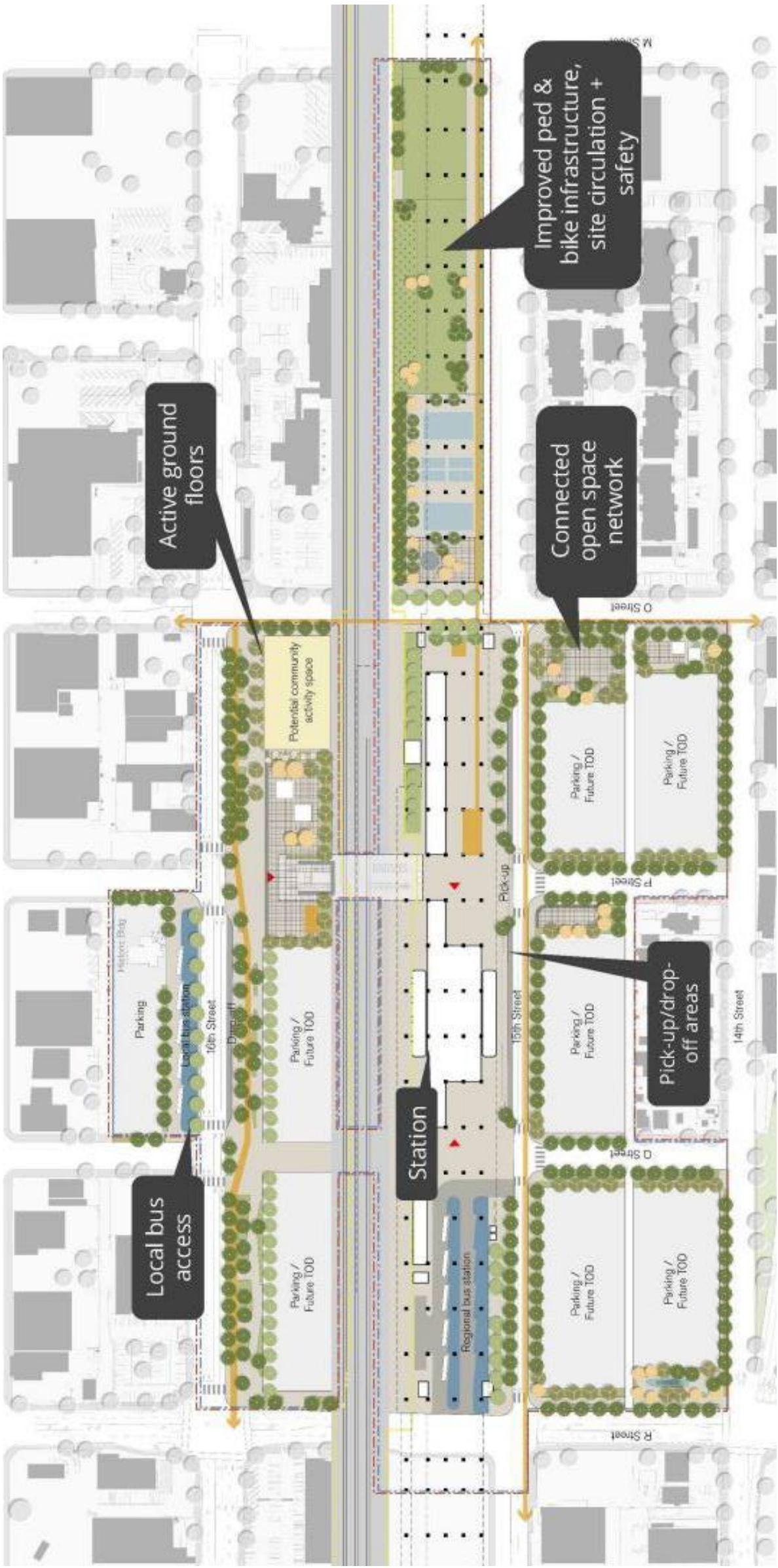
## Public Land & Services



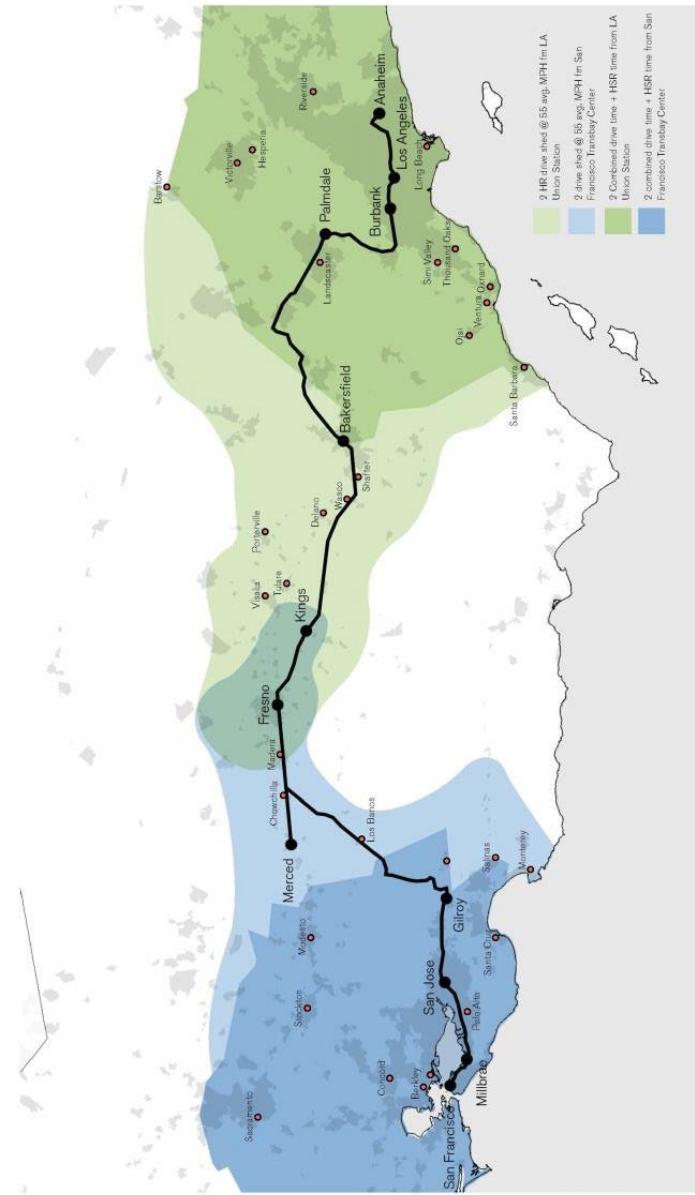
# Future Station Area & Its Context



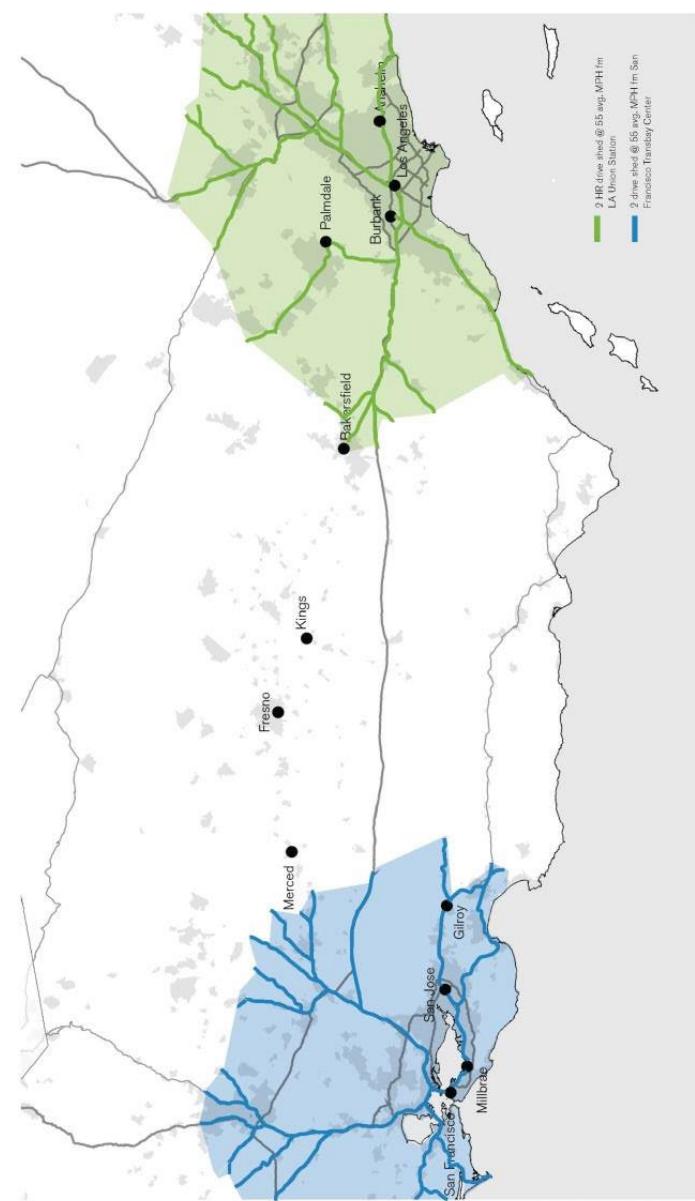
# Future Station Area Site Plan



## High-Speed Rail Network

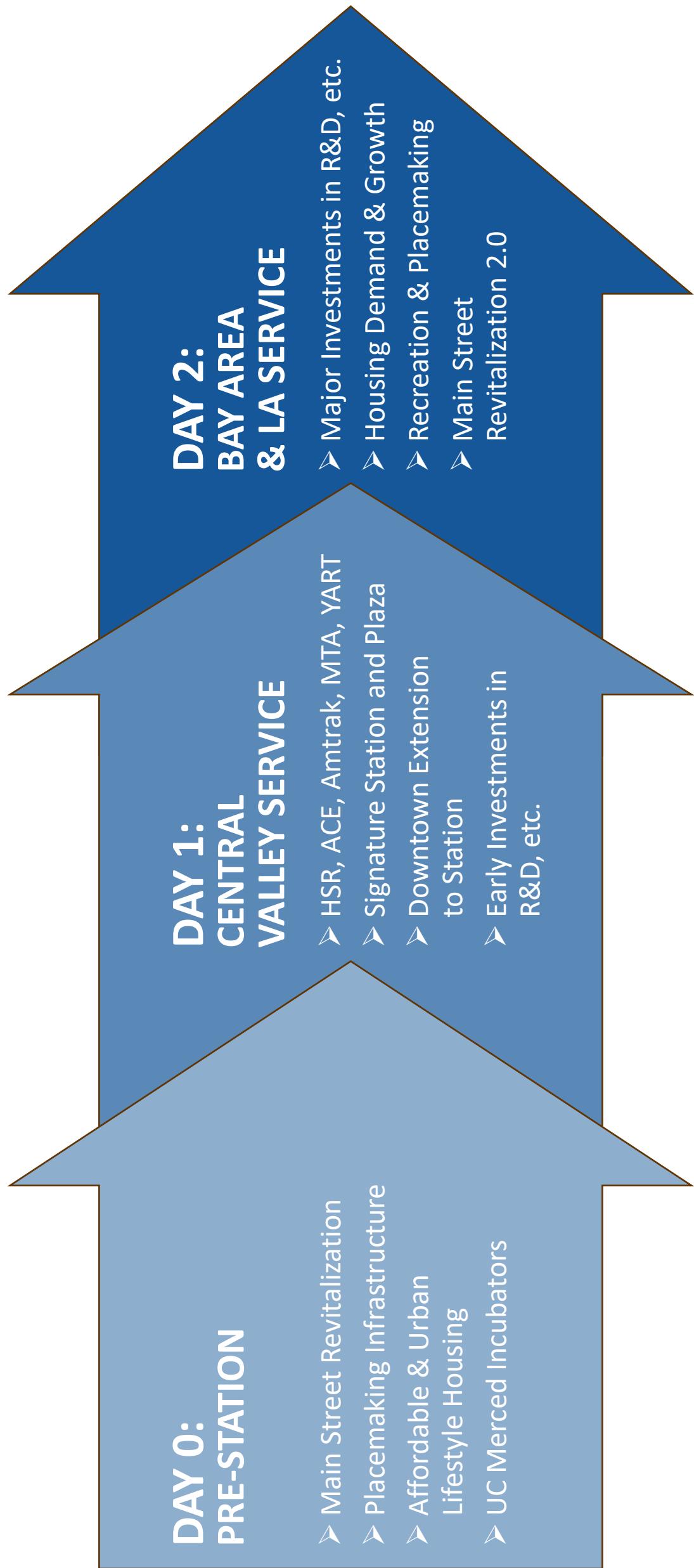


**2-Hour Travel by Car from Bay Area and LA Currently  
San Joaquin Valley cities are separated from large metro area.**

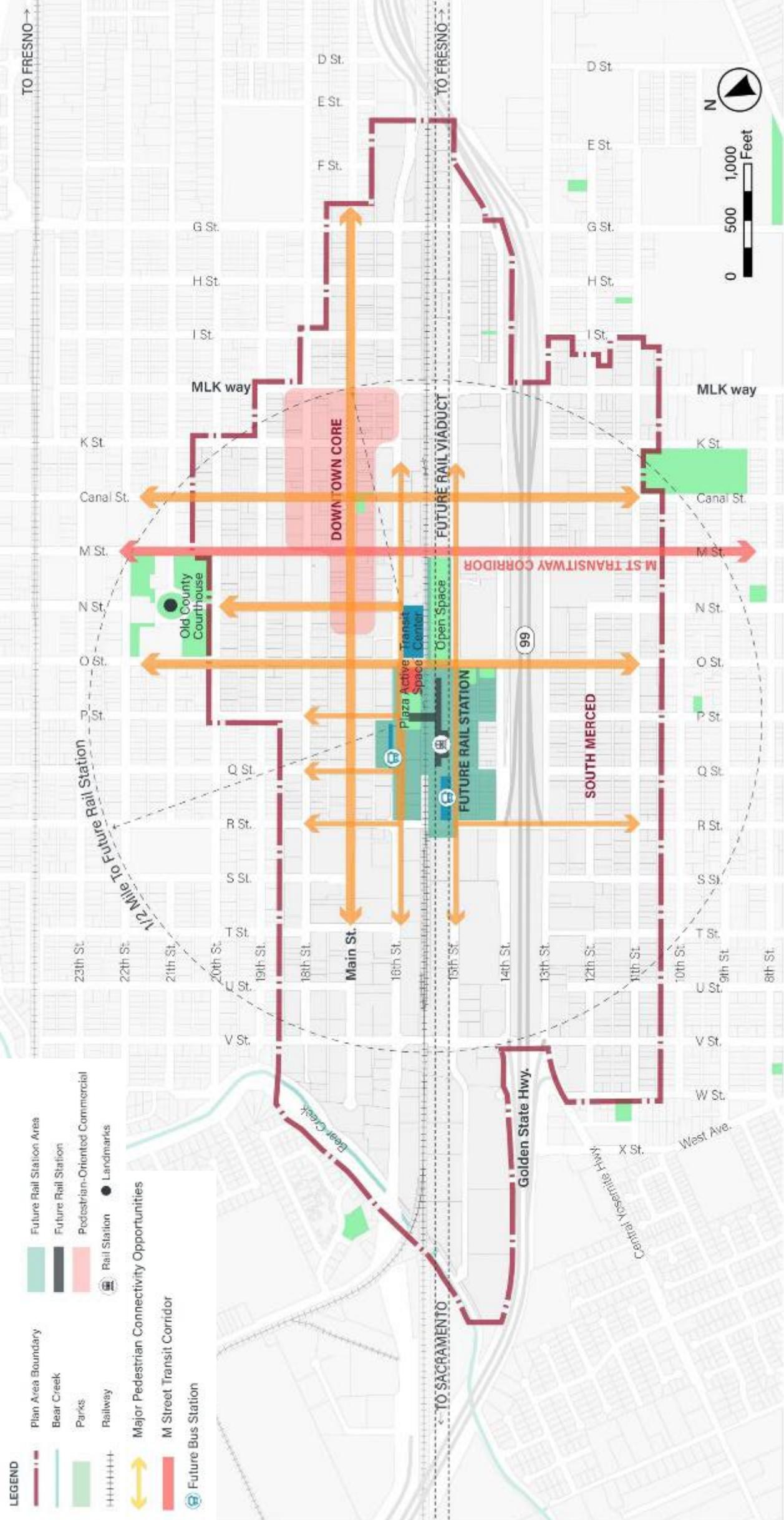


**2-Hour Travel Extended with High Speed Rail**  
**San Joaquin cities are integrated with large metro area.**

# Planning Phases Associated with High-Speed Rail



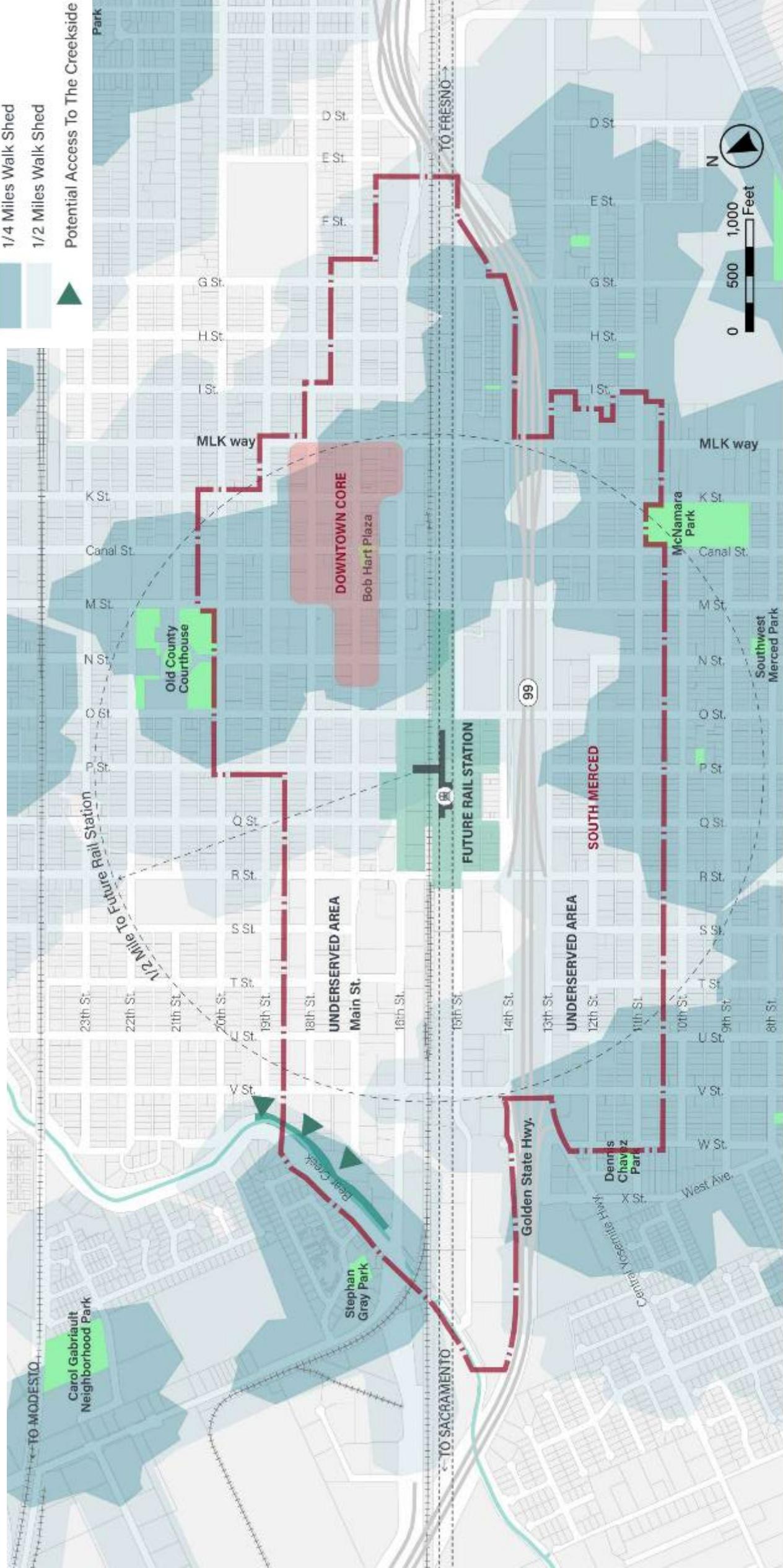
# Future Station Area & Its Context



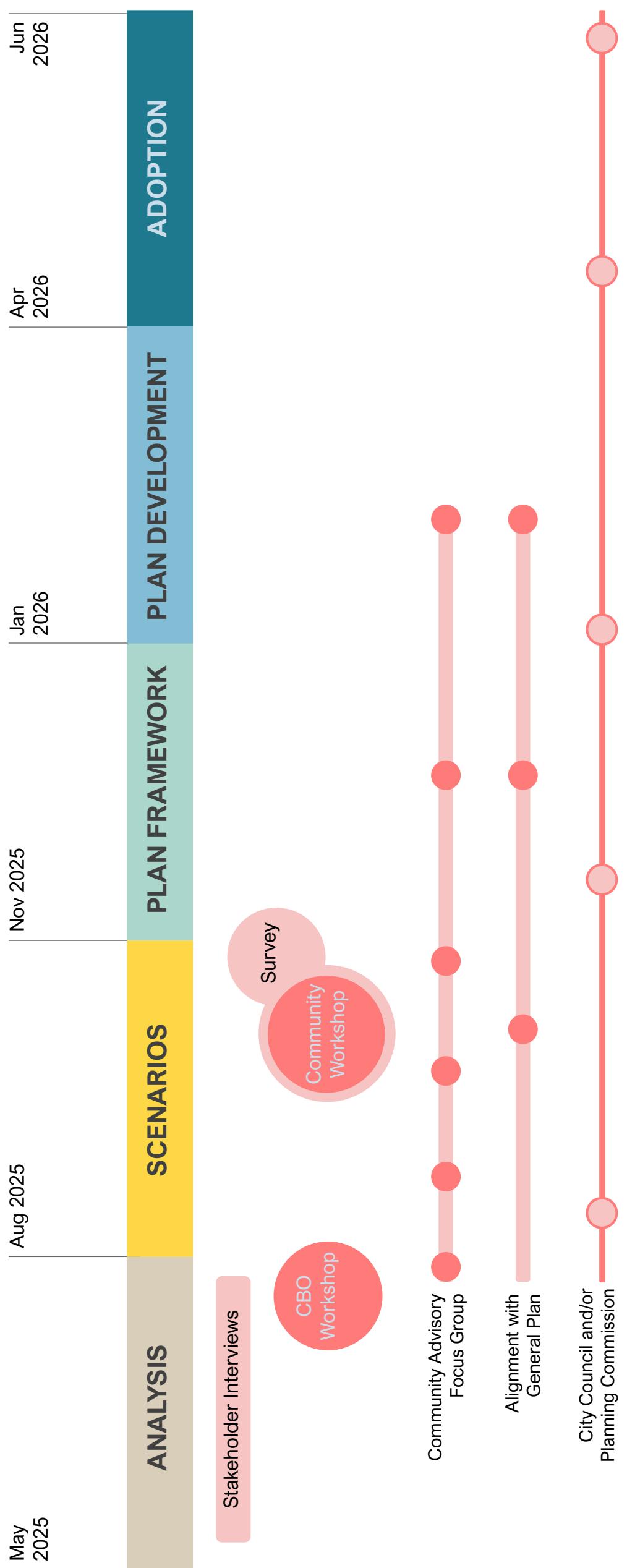
# Parks & Open Spaces

## LEGEND

- Potential Creekside Open Space
- Parks & Open Spaces
- 1/4 Miles Walk Shed
- 1/2 Miles Walk Shed



# Project Schedule





# CITIZEN ADVISORY FOCUS GROUP DISCUSSION

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# Discussion Items

## 01. INDICATORS OF SUCCESS

When the General Plan update and Downtown Station Area Plan is complete, what would make you feel the process was a successful effort?

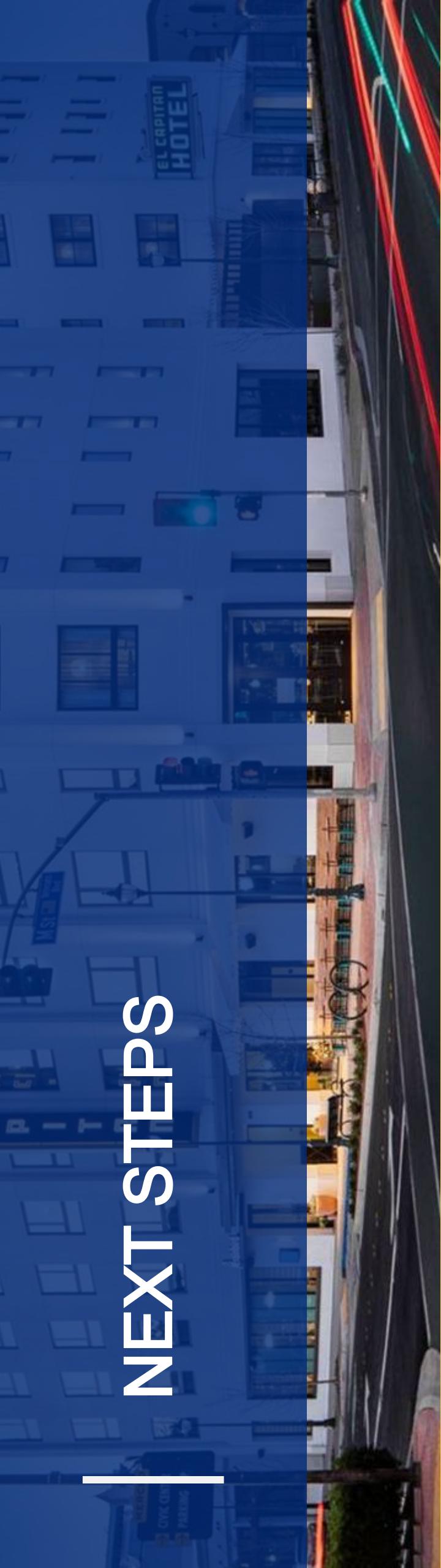
## 02. KEY CHALLENGES

Are there any additional key challenges in Merced that you feel the General Plan and Downtown Station Area Plan should address?

## 03. KEY OPPORTUNITIES

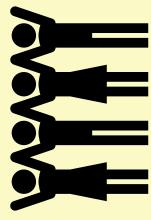
What are additional key opportunities in Merced that the General Plan and Downtown Station Areas Plan should enhance or protect?

# NEXT STEPS



# Next Steps

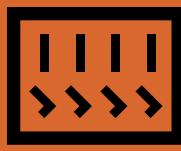
Implement the engagement strategy with the City



Finalize stakeholder interviews



Collaboration with City staff on the General Plan Audit



Finalize Preparation of the Existing Conditions and Trends Workbook



# Critical Upcoming Dates

- **CAFG Meeting #2 | Existing Conditions Overview**

- City Council Chambers
- Wednesday October 8, 2025, at 6pm

- **Community Workshop #1**

- General Plan and Downtown Station Area Plan
- Sam Pipes Room, City Hall
- Thursday, October 23, 2025, at 6pm

- **CAFG Meeting #3 | Downtown Station Area Plan Alternatives**

- City Council Chambers
- Monday, November 10, 2025, at 6pm

- **CAFG Meeting #4 | Assets, Issues, and Opportunities**

- City Council Chambers
- Wednesday January 28, 2026, at 6pm

- **CAFG Meeting #5 | Draft Vision and Guiding Principles**

- February 2026 (date TBD)